



SHESHADRI INDUSTRIES LTD.

17th Annual Report 2025-2026





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CORPORATE INFORMATION

Board of Directors

Mr. Jeetender Kumar Agarwal	Managing Director & CFO
Ms. Sushma Gupta	Non-Executive Independent Director (upto 11.08.2025)
Mr. Adarsh Gupta	Non-Executive Independent Director
Mr. Uttam Gupta	Non-Executive Independent Director
Ms. Pooja Gupta	Non Executive Independent Director (w.e.f 11.08.2025)

Company Secretary & Compliance Officer

Ms. Rozie Mukharjee

Statutory Auditors

M/s. K.S.Rao & Co.

Flat No. 602, Golden Green Apartments,
Irrum Manzil Colony,
Hyderabad – 500082

Secretarial Auditors

M/s. HSP & Associates LLP

Practicing Company Secretaries

Internal Auditors

LANS & Co.

Practicing Chartered Accountant

Bankers

State Bank of India

Registered Office

6th Floor, Surya Towers, 105

S.P.Road, Secunderabad-500003, Telangana

Website: www.sheshadri.in

Email: info@sheshadri.in

CIN: LI7291TG2009PLC064849

Phone: 91-40-27815135

Audit Committee

Sri Jeetender Kumar Agarwal

Sri Uttam Gupta

Sri Adarsh Gupta

Stakeholders' Relationship Committee

Sri Jeetender Kumar Agarwal

Sri Uttam Gupta

Sri Adarsh Gupta

Nomination & Remuneration Committee

Sri Uttam Gupta

Sri Adarsh Gupta

*Smt Sushma Gupta

**Smt Pooja Gupta

*Ms. Sushma Gupta resigned with effect from 11th August, 2025.

**Ms. Pooja Gupta was appointed as Independent Director (Non-Executive) with effect from 11th August, 2025.

Listed on BSE Limited

ISIN: INE193R01019

Scrip Code: 539111

Registrar and Share Transfer Agents

KFIN Technologies Limited

Selenium Tower B, Plot No 31 & 32, Gachibowli, Financial District, Nanakramguda, Serilingampally, Rangareddy, Hyderabad – 500032

Tel No. 040-67162222, Fax No. 040-23420814

E-mail: einward.ris@kfintech.com

Website: www.kfintech.com

FACTORIES

Unit I:

Spinning Division

Rajna, Pandhurna (Tq.), Chindwara (Dist.)

Madhya Pradesh – 480 340

Unit II:

Garments Division

Aliabad, Medchal (Tq.)

Ranga Reddy (Dist.),

Telangana-500078



NOTICE

NOTICE IS HEREBY GIVEN THAT THE 17TH ANNUAL GENERAL MEETING OF THE MEMBERS OF SHESHADRI INDUSTRIES LIMITED WILL BE HELD ON WEDNESDAY, 30TH DAY OF SEPTEMBER, 2026 AT 10.00 AM AT INCREDIBLE ONE HOTEL, 1-2-40, 41 & 43, PARK LANE, SANDHU APARTMENT, KALASIGUDA, SECUNDERABAD-500003, TELANGANA 500003 TO TRANSACT THE FOLLOWING BUSINESS:

ORDINARY BUSINESS

1. To receive, consider and adopt the Audited financial statements of the company for the financial year ended 31st March, 2026 together with the reports of the board of directors and auditors thereon.
2. To appoint a director in place of Sri Jeetender Kumar Agarwal (DIN:00041946), who retires by rotation and being eligible, offers himself for reappointment as a Director liable to retire by rotation.

SPECIAL BUSINESS

3. **To Approve the Re-Appointment of Mr. Jeetender Kumar Agarwal (Din-00041946) as the Managing Director of the Company**

To consider and, if thought fit to pass, with or without modification(s) the following Resolution as a Special Resolution:

“RESOLVED THAT pursuant to the provisions of section 196, 197, 198 and 203 read with Schedule V and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Appointment and Remuneration of the Managerial Personnel) Rules, 2014 (including any statutory modifications or re-enactment thereof for the time being enforce), in terms of Articles of Association, on recommendation of Nomination & Remuneration Committee and subject to the approval of the shareholders at the ensuing Annual General Meeting, the consent of the Board of Directors of the Company be and are hereby accorded for the re-appointment of Mr. Jeetender Kumar Agarwal (DIN-00041946) as a Managing Director of the Company, for a period of Five (5) years commencing from 03rd September 2026 to 02nd September 2031.

RESOLVED FURTHER THAT as per Section 197, 198 read with Schedule V of the Companies act 2013 and Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and other applicable provisions, if any, of the Companies Act, 2013 with the consent of the Board and Nomination & Remuneration Committee and with the approval of the members accorded on 16th Annual General Meeting (held on 22.09.2025) of the Company, Remuneration by way of Salary and Other Perquisites will be given to Mr. Jeetender Kumar Agarwal (DIN-00041946) during his tenure .

RESOLVED FURTHER THAT the appointment of Sri Jeetender Kumar Agarwal be subject to retirement by rotation and when reappointed as a Director immediately on retirement by rotation, shall continue to hold his office of Managing Director and such reappointment shall not be deemed to constitute a break in his appointment as Managing Director.”

RESOLVED FURTHER THAT the Board of Directors of the Company (including its Committee thereof), be and is hereby authorized to do all such acts, deeds, matters and things as may be considered necessary, desirable or expedient to give effect to this Resolution.

4. **To Approve the Remuneration of Mr. Jeetender Kumar Agarwal, as Managing Director of the Company:**

To consider, and if thought fit, to pass with or without modifications the following resolution as a Special Resolution:

“RESOLVED THAT further to the resolutions passed at the 16th Annual General Meeting held on 22nd September 2025 for revised remuneration payable to Mr. Jeetender Kumar Agarwal, Managing Director (DIN:00041946), and pursuant to the provisions of Sections 197, 198 and other applicable provisions, if any, of the Companies Act, 2013 (“the Act”) read with Schedule V of the Act, including any statutory modification(s) or re-enactment thereof and subject to the approval of the Central Government, as may be required, and such other permissions, sanction(s) as may be required, the consent of the Members of the Company, be and is hereby accorded to approve the maximum remuneration payable to Mr. Jeetender Kumar Agarwal, Managing Director of the Company with effect from 03rd September 2026 till the expiry of his tenure, including the remuneration to be paid to him in the event of



loss or inadequacy of profits in any financial year during the aforesaid period, as stated below, is hereby specifically sanctioned with the other terms and conditions of his appointment remaining the same, and with the liberty to the Board of Directors to alter, vary and modify the terms and conditions of the said appointment and/or remuneration, in such manner as may be agreed to between the Board of Directors and Mr. Jeetender Kumar Agarwal within and in accordance with the Act or such other applicable provisions or any amendment thereto and, if necessary, as may be prescribed by the Central Government and agreed to between the Board of Directors and as may be acceptable to Mr. Jeetender Kumar Agarwal,

- a) Basic Salary: Rs.3,50,000/- (Rupees Three Lakhs Fifty Thousand only) per month
- b) Commission: @ 1% (one percent) of Net Profits of the Company or 50% (Fifty percent) of the basic salary, whichever is less.
- c) Perquisites: In addition to salary and commission as stated above Mr. Jeetender Kumar Agarwal, shall be entitled to the following perquisites:

Part-A

- I. Rent free furnished residential accommodation with all facilities and amenities including such services such as gas, electricity, water etc. or House Rent Allowance to the extent of 40% of the basic salary whichever is higher.
- II. Medical Reimbursement: Reimbursement of medical expenses for self and family subject to a ceiling of one month's basic salary in a year or Five month's basic salary over a period of Five years.
- III. Leave Travel Concession: For self and family once in a year in accordance with the Rules of the Company.
- IV. Fee of clubs: Subject to a maximum of two clubs provided that no life membership or admission fee is paid.
- V. Personal Accident Insurance: Premium not to exceed ` 15000/- (Rupees Fifteen Thousand only) per annum.

Part-B

- i. Contribution to Provident Fund, Superannuation Fund or Annuity Fund as per the Rules of the Company, if any.
- ii. Gratuity payable shall not exceed half a month's basic salary for each completed year of service.

Part-C

- i. Provision of car for use of Company's business and telephone and other communications at residence.

RESOLVED FURTHER THAT in the event of loss or inadequacy of profits in any financial year, Mr. Jeetender Kumar Agarwal shall be entitled to receive remuneration including perquisites, etc. upto the limit as approved by the members herein above, as minimum remuneration.

RESOLVED FURTHER THAT the Board shall have the discretion and authority to modify the aforesaid terms and remuneration within, however, the limit as approved by the members.

RESOLVED FURTHER THAT in the event of any statutory amendments, modifications or relaxation by the Central Government to Schedule V to the Companies Act, 2013, the Board of Directors be and is hereby authorised to vary or increase the remuneration (including the minimum remuneration), that is, the salary, perquisites, allowances, etc. within such prescribed limit or ceiling and the terms and conditions of the said appointment as agreed to between the Board and Mr. Jeetender Kumar Agarwal be suitably amended to give effect to such modification, relaxation or variation, subject to such approvals as may be required by law."



5. Approval of Related Party Transactions

To consider and if thought fit, to pass the following resolution as an Ordinary Resolution:

“RESOLVED THAT pursuant to the provisions of Regulation 23 of the SEBI (Listing Obligations and Disclosure Requirements), 2015 (Listing Regulations) and other applicable provisions, if any of the Listing Regulations and Section 188 of the Companies Act, 2013 and Rules made thereunder, including statutory modification(s) or re- enactment thereof for the time being in force and as may be notified from time to time, consent of the members of the company be and is hereby accorded to the Board of Directors of the company to enter into contract(s)/arrangement(s)/ transaction(s) with parties as detailed in the table forming part of the Explanatory Statement annexed to this notice with respect to Sale, purchase or supply of goods or materials, leasing of property of any kind, availing or rendering of any services, at arm’s length basis and in the ordinary course of business, notwithstanding that such transactions may exceed 10% of the Turnover of the Company in financial year 2026-27 or such other threshold limits as may be specified by the Listing Regulations from time to time, up to such extent and on such terms and conditions as specified in the table forming part of the Explanatory Statement annexed to this notice.

RESOLVED FURTHER THAT the Board of Directors be and is hereby authorized to settle any question, difficulty or doubt that may arise with regard to giving effect to the above resolution and to do all such acts, deeds, things as may be necessary in its absolute discretion, deem necessary, proper, desirable and to finalize any documents and writings related thereto.

**By order of the Board
For Sheshadri Industries Limited**

**Place: Secunderabad
Date: 10.08.2026**

**Jeetender Kumar Agarwal
Managing Director & CFO
DIN: 00041946**



NOTES:

1. An explanatory statement pursuant to Section 102 of the Companies Act, 2013 ("the Act") relating to the Special Business to be transacted at the Annual General Meeting is annexed hereto.
2. A Member entitled to attend and vote at the Annual General Meeting (AGM) is entitled to appoint a proxy to attend and vote on poll instead of himself and such proxy need not be a member of the Company.

A person can act as proxy on behalf of members not exceeding fifty and holding in the aggregate not more than 10% of the total share capital of the Company carrying voting rights. The holder of the proxy shall prove his/her identity at the time of attending the meeting.
3. A form of proxy is enclosed to this annual report. No instrument of proxy shall be valid unless:
 - a. it is signed by the member or by his / her attorney duly authorised in writing or, in the case of joint holders, the signature of any one holder on proxy form will be sufficient, but names of all the joint holders should be stated or, in the case of body corporate, it is executed under its common seal, if any, or signed by its attorney duly authorised in writing; provided that an instrument of proxy shall be sufficiently signed by any member, who for any reason is unable to write his/her name, if his / her thumb impression is affixed thereto, and attested by a judge, magistrate, registrar or sub-registrar of assurances or other government gazetted officers or any officer of a Nationalised Bank;
 - b. it is duly stamped and deposited at the Registered Office of the Company not less than 48 hours before the time fixed for the meeting i.e. by 10:00 a.m. on Monday, 28th September, 2026, together with the power of attorney or other authority (if any), under which it is signed or a copy of that power of attorney certified by a notary public or a magistrate unless such a power of attorney or the other authority is previously deposited and registered with the Company / Registrar & Share Transfer Agent;
4. Members / proxies are requested to bring duly filled attendance slips, sent herewith, to attend the Meeting and proxy holder shall prove his identity at the time of attending the meeting;
5. Every member entitled to vote at the Annual General Meeting of the Company can inspect the proxies lodged with the Company at any time during the business hours of the Company during the period beginning twenty-four (24) hours before the time fixed for the commencement of the Annual General Meeting and ending on the conclusion of the meeting. However, a prior notice of not less than three (3) days in writing of the intention to inspect the proxies lodged shall be required to be provided to the Company;
6. Institutional / Corporate Members (i.e. other than individuals / HUF, NRI, etc.) are required to send a scanned copy (PDF/JPG Format) of its Board or governing body Resolution/Authorization etc., together with attested specimen signature(s) of the duly authorised representative(s), to attend the AGM on its behalf and to vote through remote e-voting. The said Resolution / Authorisation shall be sent by email through its registered email address to the scrutinizer email id: saravana1015@gmail.com with a copy marked to evoting@kfintech.com and to the Company at secdept@suryavanshi.com.
7. The Register of Members and Transfer Books of the Company will be closed from **Saturday, September 19, 2026, to Wednesday, September 30, 2026** (both days inclusive) for the purpose of the Annual General Meeting.
8. Members are requested to intimate changes, if any, pertaining to their name, postal address, e-mail address, telephone/mobile numbers, Permanent Account Number (PAN), mandates, nominations, power of attorney, bank details such as, name of the bank and branch details, bank account number, MICR code, IFSC code, etc.:
 - a. For shares held in electronic form: to their Depository Participants (DPs).
 - b. For shares held in physical form: to the Company/ KFin in prescribed Form ISR-I, SH13 and other forms pursuant to SEBI Circular. SEBI Circular mandated the furnishing of PAN, address with PIN, email address, mobile number, bank account details and nomination by holders of physical securities.



Further, Shareholders holding shares in physical form are requested to ensure that their PAN is linked to Aadhaar to avoid freezing of folios. Such frozen folios shall be referred by RTA/Company to the administering authority under the Benami Transactions (Prohibitions) Act, 1988 and/or Prevention of Money Laundering Act, 2002, if the securities continue to remain frozen as on 31st December, 2026.

9. Members may please note that SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSD RTAMB/P/CIR/2022/8 dated January 25, 2022 has mandated the listed companies to issue securities in dematerialized form only while processing service requests viz. issue of duplicate securities certificate; claim from unclaimed suspense account; renewal/exchange of securities certificate; endorsement; sub-division/splitting of securities certificate; consolidation of securities certificates/ folios; transmission and transposition. Accordingly, Members are requested to make service requests by submitting a duly filled and signed Form ISR – 4 and/or ISR-5. It may be noted that any service request can be processed only after the folio is KYC compliant.
10. In terms of Regulation 40 of LODR Regulations, except in case of transmission or transposition of securities, requests for effecting transfer of securities shall not be processed unless the securities are held in the dematerialized form with a depository. In view of this and to eliminate all risks associated with physical shares and for ease of portfolio management, all Members holding shares in physical form are requested to demat their shares at the earliest.
11. As per the provisions of Section 72 of the Act and SEBI Circular, the facility for making nomination is available for the Members in respect of the shares held by them as under:
 - a. Members holding shares in physical mode: Members who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13. If a Member desires to opt out or cancel the earlier nomination and record a fresh nomination, he/she may submit the same in Form ISR-3 or SH-14 as the case may be.
 - b. Members holding shares in electronic mode: Members holding shares in electronic form may contact their respective Depository Participants for availing this facility.
12. Members holding shares in physical form, in identical order of names, in more than one folio are requested to send to the Company or KFin, the details of such folios together with the share certificates along with the requisite KYC Documents for consolidating their holdings in one folio. Requests for consolidation of share certificates shall be processed in dematerialized form.
13. Pursuant to Section 101 and 136 of the Act read with relevant Rules made thereunder and Regulation 36(1)(a) of LODR Regulations, soft copy of the Annual Report and other communications shall be served to members through electronic mode to those members who have registered their e-mail address either with the Company or KFin or with any Depositories. As per provisions of Section 20 of the Act read with Rules made thereunder, a document may be served on any member by sending it to him by post or by registered post or by speed post or by courier or by delivering at his office or address, or by such electronic or other mode as may be prescribed including by facsimile telecommunication or to electronic mail address, which the member has provided to his / her Depository Participant / the Company's Registrar & Share Transfer Agent from time to time for sending communications, provided that a member may request for delivery of any document through a particular mode, for which he shall pay such fees as may be determined by the Company in its Annual General Meeting. Those members, who desire to receive notice / financial statement / other documents through e-mail, are requested to communicate their e-mail ID and changes thereto, from time to time, to his / her Depository Participant (in case of Shares held in dematerialised form) / KFin in Form ISR I (in case of Shares held in physical form).

Accordingly, soft copy of the Annual Report including the notice of the 17th Annual General Meeting of the Company in electronic form, inter-alia, indicating the process and manner of e-voting along with Attendance Slip and Proxy Form would be sent to all members whose email IDs are registered with the Company / KFin / Depository Participant(s). Members may also note that the Notice of the 17th Annual General Meeting and the Annual Report for the financial year 2025 - 26 will also be available on the Company's website www.sheshadri.in for download and also on the website of KFin <http://www.kfintech.com/>. Even after registering for e-communication, members are entitled to receive such communication in printed form, upon making a request for the same to the Company's investor email id: secdept@suryavanshi.com.



14. The Company's Registrar & Share Transfer Agent is **KFIN Technologies Limited**, Selenium Tower B, Plot No 31 & 32, Gachibowli, Financial District, Nanakramguda, Serilingampally, Hyderabad – 500032, Tel No. 040-67162222, Fax No. 040-23420814, e-mail: einward.ris@kfintech.com, Website: <https://www.kfintech.com>
15. Brief resume and other requisite details of Mr. Jeetender Kumar Agarwal in terms of Regulation 36(3) of Securities and Exchange Board of India (Listing Obligation & Disclosure Requirement) Regulations 2015 (LODR Regulations) is in the Annual Report. None of the Directors of the Company are inter-se related to each other.
16. Members holding shares in the same name under different Ledger Folios are requested to apply for consolidation of such Folios and send the relevant share certificates to the RTA/Company.
17. As per Securities and Exchange Board of India (SEBI), it is now mandatory to furnish a
Copy of PAN Card to the Company or its RTA in the following cases viz. Transfer of Shares, Deletion of Name, Transmission of Shares and Transposition of Shares. Shareholders are requested to furnish a copy of the PAN card for all the above-mentioned transactions.
18. A Statement giving the details of the Director(s) seeking appointment/re-appointment in the accompanying notice, as required under Regulation 36 of SEBI (Listing Obligations and disclosure requirements), Regulations, 2015 and Secretarial Standard – 2, is annexed.
19. **E-voting**
 - i. In terms of the provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 ("the Rules"), as amended and Regulation 44 of LODR Regulations read with SEBI circular dated 9th December, 2020, the Company is providing remote e-voting facility to those members whose names appear in the register of members/list of Beneficial Owners as received from National Securities Depository Limited ("NSDL") and Central Depository Services (India) Limited ("CDSL") as on the "cut-off date" fixed for the purpose, to exercise their right to vote at the 17th AGM by electronic means. Members may transact the business through e-voting. A person who is not a member as on the cut-off date should treat this Notice for information purpose only;
 - ii. The facility for voting through Ballot form shall be made available at the Meeting and the members attending the Meeting who have not cast their vote by remote e-voting shall be able to vote at the Meeting through Ballot form.
 - iii. A Member can opt for only single mode of voting i.e., either through e-voting or by Ballot Form. If a Member cast votes by both modes, then voting done through e-voting shall prevail and vote by Ballot shall be treated as invalid. The members who have cast their vote by remote e-voting may also attend the Meeting but shall not be entitled to cast their vote again.
 - iv. The Board of Directors of the Company has appointed Shri. B.V.Saravana Kumar, Practicing Company Secretary, Partner, Hyderabad as Scrutinizer to voting process (e-voting and ballot) in a fair and transparent manner and he has communicated his willingness to be appointed and will be available for same purpose.
 - v. The e-voting period commences on 26th September, 2026 (9:00 AM IST) and ends on 29th September, 2026 (5:00 PM IST). During the e-voting period, members of the Company, holding shares either in physical form or in dematerialized form, may cast their votes electronically. The e-voting module shall be disabled by Kfin for voting after 5:00 PM IST 29th September, 2026. Once the vote on a resolution is cast by a member, whether partially or otherwise, the Member shall not be allowed to change it subsequently or cast vote again.
 - vi. Voting rights shall be reckoned on the paid-up value of shares registered in the name of the member / beneficial owner (in case of electronic shareholding) as on the **cut-off date i.e., 18th September, 2026**.
 - vii. A person, whose name is recorded in the register of members or in the register of beneficial owners maintained by the depositories as on the **cut-off date, i.e., 18th September, 2026** only shall be entitled to avail the facility of remote e-voting as well as voting at AGM through ballot form.
 - viii. Subject to receipt of requisite number of votes, the Resolutions shall be deemed to be passed on the date of the Meeting, i.e., 30th September, 2026.



ix. **THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING ARE AS UNDER:**

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system is mentioned below:

Step I: Access to NSDL e-Voting system

A) Login method for e-Voting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	- Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e., Kfin Technologies Limited and you will be re-directed to e-Voting website of Kfin Technologies Limited for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp - Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e., your sixteen-digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. On successful authentication, you will enter the e-voting module of NSDL. Click on “Active E-voting Cycles / VC or OAVMs” option under E-voting. You will see Company Name on the next screen. Click on the e-voting link available against Sheshadri Industries Ltd and you will be re- directed to the e-voting page of KFin to cast your vote without any further authentication. - Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience.

NSDL Mobile App is available on
 App Store  Google Play





Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with CDSL	- Existing users who have opted for Easi / Easiest, they can login through their user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasi/home/login - or www.cdslindia.com and click on New System Myeasi. - After successful login of Easi/Easiest the user will be also able to see the E Voting Menu. The Menu will have links of e-Voting service provider i.e., NSDL. Click on NSDL to cast your vote. - If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration - Alternatively, the user can directly access e-Voting page by providing demat Account Number and PAN No. from a link in www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the demat Account. After successful authentication, user will be provided links for the respective ESP i.e., Kfin Technologies Limited where the e-Voting is in progress.
Procedure to login through their demat accounts / website of depository participant	You can also login using the login credentials of your Demat account through your Depository Participant registered with NSDL/ CDSL for e-voting facility. An option for "e-voting" will be available once you have successfully logged-in through your respective logins. Click on the option "e-voting" and you will be redirected to e-voting modules of NSDL/CDSL (as may be applicable). Click on options available against the Company's Name: Sheshadri Industries Limited or E-Voting Service Provider – KFin. You will be redirected to e-voting website of KFin for casting your vote during the remote e-voting period without any further authentication

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at above mentioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at toll free no.: 1800 1020 990 and 1800 22 44 30
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022- 23058738 or 022-23058542-43

B) Login Method for e-Voting for other than Individual shareholders holding securities in demat mode and all shareholders holding securities in physical mode.

- Launch internet browser by typing / clicking the URL: <https://evoting.kfintech.com>
- Enter the login credentials (i.e. User ID and password). In case of physical folio, User ID will be EVEN (E-Voting Event Number), followed by folio number. In case of Demat account, User ID will be your DP ID and Client ID. However, if you are already registered with KFin for e-voting, you can use your existing User ID and password for casting the vote.
- After entering these details appropriately, click on "LOGIN".



4. You will now reach password change menu wherein you are required to mandatorily change your password. The new password shall comprise of minimum 8 characters with at least one upper case (A- Z), one lower case (a-z), one numeric value (0-9) and a special character (@, #, \$, etc.). The system will prompt you to change your password and update your contact details like mobile number, email ID etc. on first login. You may also enter a secret question and answer of your choice to retrieve your password in case you forget it. It is strongly recommended that you do not share your password with any other person and that you take utmost care to keep your password confidential.
5. You need to login again with the new credentials.
6. On successful login, the system will prompt you to select the E-voting Event Number (EVEN) for Sheshadri Industries Limited" and click on "Submit".
7. On the voting page, enter the number of shares (which represents the number of votes) as on the Cut-off Date under "FOR/AGAINST" or alternatively, you may partially enter any number in "FOR" and partially "AGAINST" but the total number in "FOR/ AGAINST" taken together shall not exceed your total shareholding as mentioned herein above. You may also choose the option "ABSTAIN". If the Member does not indicate either "FOR" or "AGAINST" it will be treated as "ABSTAIN" and the shares held will not be counted under either head.
8. Members holding multiple folios/demat accounts shall choose the voting process separately for each folio/ demat accounts.
9. Voting has to be done for each item of the notice separately. In case you do not desire to cast your vote on any specific item, it will be treated as abstained.
10. You may then cast your vote by selecting an appropriate option and click on "Submit".
11. A confirmation box will be displayed.
12. Click "OK" to confirm or else "CANCEL" to modify. Once you have voted on the resolution(s), you will not be allowed to modify your vote. During the voting period, Members can login any number of times till they have voted on the Resolution(s).

In case email ID of Members is not registered with the Company/Depository Participants, then such Members are requested to register/update their email addresses with the Depository Participant(s) (in case of shares held in Dematerialised form) and inform KFinTech at the email id: evoting@kfintech.com (in case of Shares held in physical form):

1. Upon registration, Member will receive an e-mail from KFin which includes details of E-Voting Event Number (EVEN), USER ID and password.
2. Please follow all steps mentioned above to cast your vote by electronic means.

Any member who has forgotten the user id and password, may obtain / generate / retrieve the same from KFin in the manner as mentioned below:

1. If the mobile number of the member is registered against Folio No. / DP ID / Client ID, the member may send SMS: MYEPWD E-Voting Event Number + Folio No. or DP ID Client ID to the mobile no. 9212993399
Example for NSDL: MYEPWD IN12345612345678
Example for CDSL: MYEPWD I402345612345678
Example for Physical: MYEPWD XXXX1234567890
2. If e-mail address or mobile number of the member is registered against Folio No. / DP ID Client ID, then on the home page of <https://evoting.kfintech.com>, the member may click "Forgot Password" and enter Folio No. or DP ID Client ID and PAN to generate a password.



3. Members who may require any technical assistance or support before or during the AGM are requested to contact KFinTech at toll free number 1800-309-4001 or write to them at evoting@kfintech.com

General Guidelines for shareholders

- I. Members holding shares as on the cut-off date shall be entitled to vote through e-voting or during the AGM. In case of joint holders, the Member whose name appears as the first holder in the order of names as per the Register of Members / List of Beneficial Owner of the Company will be entitled to vote during the AGM.
2. Details of persons to be contacted for issues relating to e-voting:
 - i. Further, in case of queries and / or grievance, in respect of voting by electronic means, members may refer to the Help & Frequently Asked Questions (FAQs) and E-voting user manual available at the download section of <https://evoting.kfintech.com> or contact at evoting@kfintech.com.
 - ii. For any further clarification, Members may contact KFin Technologies Limited, Unit: Sheshadri Industries Limited, Selenium Tower B, Plot 31-32, Gachibowli, Financial District, Nanakramguda, Hyderabad – 500 032. Contact No. 040-6716 1500/1509 Toll Free No.: 1800-309-4001, E-mail: einward.ris@kfintech.com.
3. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to saravana1015@gmail.com with a copy marked to evoting@kfintech.com & secdept@suryavanshi.com.
4. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the “Forgot User Details/Password?” or “Physical User Reset Password?” option available on www.evoting.nsdl.com to reset the password.
5. The Board of Directors of the Company has appointed Shri. B.V. Saravana Kumar, Practicing Company Secretary, Hyderabad as Scrutinizer to voting process (e-voting and ballot) in a fair and transparent manner and he has communicated his willingness to be appointed and will be available for same purpose.
6. The Scrutinizer shall immediately after the conclusion of voting at the general meeting, first count the votes cast during the meeting, thereafter unblock the votes cast through remote e-voting in the presence of at least two (2) witnesses not in the employment of the Company and make, not later than two working days of conclusion of the meeting, submit a consolidated scrutiniser’s report of the total votes cast in favour or against, if any, to the Chairman or to any person authorised by him, who shall countersign the same.
7. The Chairman or authorized person shall declare the result of the voting forthwith on receiving of the Scrutinizer’s Report. The Results declared along with the Scrutinizer’s Report shall be placed on the Company’s website www.sheshadri.in and on the website of KFin at <https://evoting.kfintech.com/public/Downloads.aspx> and shall be communicated to the Stock Exchanges. If, as per the report of the scrutinizer, a resolution is passed, then the resolution shall be deemed to have been passed at the AGM of the Company scheduled on Wednesday, 30th September, 2026.



KPRISM- MOBILE SERVICE APPLICATION BY KFIN:

Members are requested to note that, KFin has a mobile application - KPRISM and website <https://kprism.kfintech.com> for online service to Members.

Members can download the mobile application, register themselves (onetime) for availing host of services viz., consolidated portfolio view serviced by KFin, dividends status etc. through the mobile app, members can also download Annual reports, standard forms and keep track of upcoming General Meetings and dividend disbursements. The mobile application is available for download from Android Play Store. Alternatively, Investors can also visit the link <https://kprism.kfintech.com/app/> to download the mobile application.

Instructions and other information relating to Ballot Form:

- (i) A member desiring to exercise voting by using Ballot Form shall complete the enclosed Ballot Form with assent (FOR) or dissent (AGAINST) and send it to the Scrutinizer, Shri. B.V. Saravana Kumar, Practising Company Secretary, Hyderabad, duly appointed by the Board of Directors of the Company, to the given address Office flat No 102, Surya Kiran Complex, S D Road Secunderabad, Telangana 500003. Ballot Forms deposited in person or sent by post or courier at the expense of the member will also be accepted at the Registered Office of the Company.
 - (ii) Please convey your assent in Column "FOR" or dissent in the column "AGAINST" by placing a tick (") mark in the appropriate column in the Ballot Form only. The assent / dissent received in any other form / manner will not be considered.
 - (iii) Duly completed and signed Ballot Forms shall reach the Scrutinizer on or before 29th September 2026 (5.00 P.M. IST). The Ballot Forms received after the said date /time shall be strictly treated as if the reply from the Member has not been received. Alternatively, the members may cast their votes by ballot at the venue during the proceedings of Annual General Meeting
 - (iv) Unsigned/incomplete Ballot Forms will be rejected. Scrutinizer's decision on validity of the Ballot Form shall be final.
 - (v) A member may request duplicate Ballot Form, if so required, by writing to the Company at its Registered Office or by sending an email on secdept@suryavanshi.com by mentioning their Folio No. / DP ID and Client ID. However, the duly filled in duplicate Ballot Form should reach the scrutinizer not later than 29th September 2026 (5.00P.M. IST).
20. Members/proxies/Authorized representatives should bring their soft/hard copy of the Annual Report and Attendance Slip and sent herein for attending the Meeting. Proxy or Authorized representatives of members should state on the Attendance Slip as 'Proxy' or 'Authorized Representative', as the case may be. Further, those who hold shares in demat form are requested to write their client Id and DP Id and those who hold shares in physical forms are requested to write their Folio number on the Attendance Slip for easy identification at the meeting.
21. A route map showing directions to reach the venue of the 17th AGM is given at the end of the Notice.

**By order of the Board
For Sheshadri Industries Limited**

**Jeetender Kumar Agarwal
Managing Director & CFO
DIN: 00041946**

**Place: Secunderabad
Date: 10.08.2026**



**DETAILS OF DIRECTORS SEEKING APPOINTMENT AND RE-APPOINTMENT AT THE ANNUAL
GENERAL MEETING**

(Pursuant to Regulation 36(3) of the SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, the brief profile of Directors eligible for appointment and re-appointment vide item no. 2 and 3 are as follows:

Name of the Director	Mr. Jeetender Kumar Agarwal
DIN	00041946
Date of Birth	22/07/1964
Date of Appointment on the Board	26/03/2013
Nationality	Indian
Qualification	B.E Textile
Expertise in specific functional area	Experience of more than 30 years in Textiles business.
Number of shares held in the Company as on 31.03.2026	29,95,162
List of the directorships held in other companies	1. Suryavanshi Industries Limited; 2. Sheshadri Power and Infrastructure Private Limited
Chairman/ Member in the Committees of the Boards of companies in which he is Director*	Nil

* Committee memberships/chairmanships includes only Audit Committee and Stake holders' Relationship Committee of other Public Limited Company (whether Listed or not).

There is no inter-se relationship between Board Members.



Explanatory Statement

[Pursuant to Section 102(1) of the Companies Act, 2013, Secretarial Standard – 2 on General Meetings]

ITEM NO. 3 & 4

The Company had appointed Mr. Jeetender Kumar Agarwal, at the 14th AGM held on 22nd September, 2023 as Managing Director of the Company for a period of three years from 03rd September, 2023. The present terms of appointment of Mr. Jeetender Kumar Agarwal is expiring on 02nd September 2026. Considering his knowledge of various aspects relating to the Company's affairs and long business experience, the Board of Directors has, based on the recommendation of the Nomination and Compensation Committee and subject to the approval of the Members of the Company, approved the re-appointment of Mr. Jeetender Kumar Agarwal as Managing Director for a further period of 5 (Five) years with effect from 03rd September, 2026.

Mr. Jeetender Kumar Agarwal is not disqualified from being re-appointed as a Director in terms of Section 164 of the Companies Act, 2013 and has given his consent to act as a Managing Director.

In terms of the provisions of the Act and the Articles of Association of the Company, the Board of Directors of the Company at its meeting held on 10.08.2026 and on the recommendation of the Nomination and Remuneration Committee in its meeting held on 10.08.2026, approved the re-appointment of Mr. Jeetender Kumar Agarwal as Managing Director (KMP) of the Company subject to the approval of members/shareholders of the Company in Annual General Meeting to be held on Wednesday, 30th day of September, 2026 as a Special Resolution for a period of five years from 03rd September 2026 to 02nd September 2031.

As per Section 197, 198 read with Schedule V of the Companies Act 2013 and Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and other applicable provisions, if any, of the Companies Act, 2013 with the consent of the Board and Nomination & Remuneration Committee and with the approval of the members accorded on 16th Annual General Meeting (held on 22.09.2025) of the Company, Remuneration as recommended and approved by way of Salary and Other Perquisites will be given to Mr. Jeetender Kumar Agarwal (DIN-00041946) during his tenure .

Mr. Jeetender Kumar Agarwal is one of the promoter directors of Sheshadri Industries Limited and has vast knowledge of textile industry of more than 30 years and his experience in diverse fields and guidance is considered vital for the Company's growth. He is the Managing Director and has been associated with the Company from October 2014.

Brief resume of Mr. Jeetender Kumar Agarwal, nature of his expertise in specific functional areas, names of companies in which he holds directorships and memberships / chairmanships of Board Committees and shareholding etc. as stipulated under the Listing Regulations, are provided as an Annexure I to this notice.

Additional Disclosure about the appointee as per Schedule V of the Companies Act, 2013

I. General Information

1.	Nature of industry	Company is in the business of manufacturing of Cotton, Polyester, polyester-viscose Blended Yarns and readymade garments at its factories situated at Aliabad, Shameerpet Mandal, in the State of Telangana and at Rajna, in the state of Madhya Pradesh, catering to both domestic and the export markets.
2.	Date or expected date of commencement of commercial production	Not applicable, Company is in existence and operations since 2009
3.	In case of new companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus	Not Applicable
4.	Financial performance based on given indicators	As on 31st March, 2026, Total revenue from Operations – Rs. 2824.65 lakh Profit Before Tax – Rs. 443.44 lakh Profit After Tax – Rs. 218.42 lakh
5.	Foreign investments or collaborations, if any	At present the Company does not have any Collaboration, either technical or financial.



Information about Managing Director:

S.No	Particular	Details
1.	Background details	Mr. Jeetender Kumar Agarwal is the Chairman and Managing Director of the Company. He holds a bachelor degree
2.	Past remuneration	Rs.3,50,000/- P.M. Plus applicable allowances and perquisites paid in FY 2025-26.
3.	Recognition or awards	Nil
4.	Job profile and his suitability	He looks after Administration and Export Activities of the Company. He developed the export markets effectively and identified several new overseas markets for the Company's Products.
5.	Remuneration approved	a) Basic Salary: 3,50,000/- (Rupees Three Lakhs Fifty Thousand only) per month b) Commission: @ 1% (one percent) of Net Profits of the Company or 50% (Fifty percent) of the basic salary, whichever is less. c) Perquisites: In addition to salary and commission as stated above Mr. Jeetender Kumar Agarwal, shall be entitled to perquisite.
6.	Comparative remuneration profile with respect to industry, size of the company, profile of the position and person (in case of expatriates the relevant details would be with respect to the country of his origin)	Taking into consideration the qualification, knowledge, experience and the responsibilities shouldered by said Directors, remuneration paid to him with respect to this industry and size
7.	Pecuniary relationship directly or indirectly with the company, or relationship with the managerial personnel, if any	Mr. Jeetender Kumar Agarwal, Managing Director has the direct pecuniary relationship by way of remuneration from the company.

Other Information:

1	Reasons of loss	Not Applicable
2	Steps taken or proposed to be taken for improvement	Not Applicable
3	Expected increase in productivity and profits in measurable terms	Not Applicable

The Board recommends the Resolution at Item No. 03 & 4 for approval of the shareholders as special resolution.

None of the Directors/Key Managerial Personnel of the Company/their relatives, except Mr. Jeetender Kumar Agarwal and his relative, is in any way concerned or interested, in the said resolution.

ITEM NO.5

During the ordinary course of business and in day to day transactions, the company is required to enter into a number of transactions relating to the sale or purchase of goods or relating to availing and rendering of services and/or purchase/sell/lease of property of the Company. Some of these transactions are also entered into with the related parties of the



company.

According to the provisions of Section 188 of the Companies Act 2013, if the company enters into any such Related Party transaction that exceeds the threshold limits as specified in the Act the company needs to obtain the consent of the members by way of a resolution for approval to enter into such related party transactions in the ordinary course of business and on arm's length basis.

For the period commencing from 1st April 2026 to 31st March 2027, the Audit Committee and the Board of Directors had recommended the below mentioned contracts/ arrangements/ transactions for consideration of the members on such terms and conditions as specified in the table below:

Nature of Transactions as per section 188 of the Companies Act, 2013	Name of the Director/KMP who is related and nature of their relationship	Name of the Related Party	Amount (Rupees in Crores)
Purchase, Sale, Export/ Supplying Goods /Availing or rendering of any services/ sell, purchase or leasing of property	Mr. Jeetender Kumar Agarwal's relative is a Director	Ishayu Garments Private Limited	15
	Mr. Jeetender Kumar Agarwal's relative is a Director	Ishayu Exports Limited	20
	Mr. Jeetender Kumar Agarwal's relative is a Director	Acti Tex Global Private Limited	5
	Mr. Jeetender Kumar Agarwal's relative is a Director	Devshree International Private Limited	20
	Mr. Jeetender Kumar Agarwal's relative is a Director	Suryavanshi Spinning Mills Limited	5
	Mr. Jeetender Kumar Agarwal's relative is a Director	Suryavanshi Industries Limited	5
	Mr. Jeetender Kumar Agarwal's relative is a Director	Aananda lakshmi Spinning Mills Limited	5
	Mr. Jeetender Kumar Agarwal's relative is a Partner	Innovative Interiors	1
	Mr. Jeetender Kumar Agarwal's relative is a Director	Sheshadri Power and Infrastructure Private nLimited	5

The above-mentioned limits have already been approved by the audit committee and the Board in their respective meetings and the approval of members for the above Related Party Transactions is being sought by way of Ordinary Resolution.

Except Mr. Jeetender Kumar Agarwal and his relatives, none of the other Directors or KMP of the company or their relatives are in any way concerned or interested, financially or otherwise in the said resolution at Item No.5 of the Notice.



DIRECTORS' REPORT

To,

The Members

SHESHADRI INDUSTRIES LIMITED

We have pleasure in presenting the 17th Director Report on the business and operations of Company and Financial Results for the year ended 31st March, 2026.

I. FINANCIAL HIGHLIGHTS

The Financial highlights of the company are as follows: **Rs. In lakhs**

Particulars	2025-2026	2024-2025
Revenue from operations	2,824.65	2,820.02
Other Income	580.76	625.84
Total Income	3,405.41	3,445.86
Profit before Interest, Depreciation and Tax	761.82	670.94
Less: Financial cost	147.86	147.60
Less: Depreciation	170.52	167.97
Profit before Exceptional and Extraordinary items and tax	443.44	355.37
Add: Exceptional items	-227.82	479.96
Profit / (Loss) before tax	215.62	835.33
Less: Current Tax	-	-
Less: Earlier Year Tax	0.01	(1.88)
Profit / (Loss) after tax	215.61	837.21

During the year under review, the Company recorded a turnover of Rs. 2,824.65 Lakhs and earned a profit before exceptional items and tax of Rs. 443.44 Lakhs, as against Rs. 355.37 Lakhs in the previous year. After accounting for exceptional items, the Company's profit before tax stood at Rs. 215.62 Lakhs (previous year: Rs. 835.33 Lakhs) and profit after tax at Rs. 215.61 Lakhs (previous year: Rs. 837.21 Lakhs).

2. OPERATIONS

During the year under review, the Company achieved a total turnover of Rs. 2,824.65 Lakhs, which is higher than that of the previous year on a comparable basis. During the previous financial year, the Company had also earned commission income, apart from manufacturing of yarn. The textile value chain from fibre to apparel witnessed lower demand due to elevated inflation in the domestic and international markets, and tariff announcements during the year also created negative sentiment in the market. As Cotton Spinning continued to incur significant losses, the Company continued its operations in recycled polyester spun yarn (Recycled PES), which continues to see better demand and has remained the Company's product mix through the current financial year as well. The operations for the year ended 31.03.2026 earned a profit before tax of Rs. 443.44 Lakhs, as compared to a profit of Rs. 355.37 Lakhs in the previous year.



3. CHANGE IN THE NATURE OF BUSINESS, IF ANY:

There was no change in nature of business activity during the year under review.

4. CHANGE IN SHARE CAPITAL

The paid up Share capital of the company is Rs. 49,595,770 and there has been no change in paid up share capital during the year under review.

5. RESERVES

Your Directors has not proposed to transfer any amount to General Reserve for the financial year under review.

6. DIVIDEND

The Board does not recommend any dividend for the year ended 31st March, 2026.

7. MATERIAL CHANGES AND COMMITMENTS, IF ANY, AFFECTING THE FINANCIAL POSITION OF THE COMPANY WHICH HAS OCCURRED BETWEEN THE AFTER THE END OF FINANCIAL YEAR OF THE COMPANY TO WHICH THE FINANCIAL STATEMENTS RELATE AND THE DATE OF THE REPORT

There are no material changes and commitments in the company after the end of the financial year till the date of this report that have a bearing on the financial position of the company.

8. DETAILS OF SIGNIFICANT MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS IMPACTING THE GOING CONCERN STATUS AND THE COMPANY'S OPERATIONS IN FUTURE

There are no significant and material orders passed by the regulators or courts or tribunals impacting the going concern status and company's operations in future.

9. DETAILS OF SUBSIDIARY/JOINT VENTURES/ASSOCIATE COMPANY

The company does not have any subsidiaries or Joint-Venture or Associate Companies.

10. PUBLIC DEPOSITS

The company has not accepted any deposits under Chapter V of the Companies Act, 2013. Accordingly, there is no disclosure or reporting required in respect of the same.

11. CORPORATE SOCIAL RESPONSIBILITY

FY 2025-26

The provisions of the Companies Act, 2013 relating to Corporate Social Responsibility were not applicable to the Company for the FY 2025-26 as the Company's net profit before exceptional items and tax was Rs. 443.44 Lakhs. The Board of Directors of the Company has, however, constituted a Corporate Social Responsibility Committee in compliance with Section 135 of the Act.

The Company is committed to its stakeholders to conduct business in an economically, socially and environmentally sustainable manner that is transparent and ethical.

The Report on Corporate Social Responsibility as per Rule 8 of (Corporate Social Responsibility Policy) Rules, 2014 in not required to be attached in the annual report.

12. CORPORATE GOVERNANCE

The report on Corporate Governance is not being enclosed to this report in view of the relaxation under regulation 15(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015.



13. MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Management's Discussion and Analysis Report for the year under review, as stipulated under Regulation 34 read with Schedule V of SEBI (Listing Obligations and Disclosure Requirements), 2015 is presented in a separate section forming part of the Annual Report as **Annexure –V**.

14. LISTING ON STOCK EXCHANGE

The Equity shares of the Company are listed on Bombay Stock Exchange Limited, Mumbai.

15. ENVIRONMENT AND POLLUTION CONTROL

The manufacturing facilities have obtained environmental clearance from the Pollution Control Board concerned and are in compliance with all current environmental legislation. As an integral part of its environment protection drive, the Company ensures the very minimum quantity of generation of waste, low emission levels and low noise pollution levels during operations of all manufacturing facilities.

16. DEPOSITORY SYSTEM

Your Company's shares are tradable compulsorily in electronic form and your Company has connectivity with both the Depositories i.e. National Securities Depository Limited (NSDL) and Central Depository Service (India) Limited (CDSL). As per the SEBI (Listing Obligations & Disclosure Requirements) (Fourth Amendment) Regulations, 2018, vide Gazette notification dated June 8, 2018 & 30th November, 2018 mandated that Share transfer shall be mandatorily carried out in dematerialized form only w.e.f. from April 1, 2019. In view of the numerous advantages offered by the Depository System, members are requested to avail the facility of Dematerialization of the Company's shares on either of the Depositories mentioned as aforesaid.

17. DIRECTORS AND KEY MANAGERIAL PERSONNEL

The management of the company was handled by the following Key Managerial Personals during the year under review:

S.NO.	NAME	DIN/PAN	DESIGNATION
1.	Mr. Jeetender Kumar Agarwal	00041946	Managing Director & CFO
2.	*Pooja Gupta	11239344	Non-Executive Independent Director (w.e.f 11.08.2025)
3.	*Sushma Gupta	07147330	Non-Executive Independent Director (upto 11.08.2025)
4.	Uttam Gupta	08883411	Non-Executive Independent Director
5.	Adarsh Gupta	00526687	Non-Executive Independent Director
6.	Rozie Sushant Mukharjee	--	Company Secretary

*During the year the Board appointed Ms. Pooja Gupta (DIN: 11239344) w.e.f. 11th August 2025 (Additional Director) and accepted resignation of Sushma Gupta w.e.f 11th August 2025.

A. CHANGES IN DIRECTORS

During the year the Board appointed one additional Director Ms. Pooja Gupta (DIN: 11239344) w.e.f. 11th August 2025 then regularize to Non-Executive Independent Director in Annual General Meeting of the company held on 22nd September 2025 and accepted resignation of Sushma Gupta from the post of Director w.e.f. 11th August 2025.

Mr. Jeetender Kumar Agarwal, Managing Director, is liable to retire by rotation at the ensuing Annual General Meeting and being eligible, offers himself for re-appointment.



B. CHANGES IN KEY MANAGERIAL PERSONNEL

As on 31st March, 2025, following are the Key Managerial personnel of the Company:

1. Mr. Jeetender Kumar Agarwal – Managing Director and Chief Financial officer
2. Ms. Rozie Mukharjee - Company Secretary & Compliance Officer

There is no change in Key Managerial Personnel during the year.

C. EVALUATION OF THE BOARD'S PERFORMANCE

In compliance with the Companies Act, 2013 and as per the Listing Regulations, the performance evaluation of the Board and of its Committee was carried out during the year under review.

The Directors evaluation was broadly based on the parameters such as understanding of the Company's vision and objective, skills, knowledge and experience, participation and attendance in Board/ Committee meetings; governance and contribution to strategy; interpersonal skills etc.

The Board has carried out the annual performance evaluation of its own performance, the Directors individually as well as evaluation of the working of its Board Committees. A structured questionnaire was prepared covering various aspects of the Board's functioning such as adequacy of the composition of the Board and its Committees, Board Culture, execution and performance of specific duties, obligations and governance.

A meeting of the Independent Directors was also held which reviewed performance of non-independent directors, performance of the board as a whole and performance of the chairman after taking in to account the views of executive directors and non-executive directors. The same was discussed in the board meeting that followed the meeting of the independent directors, at which the performance of the board, its committees and individual directors was also discussed. Performance evaluation of independent directors was done by the entire board, excluding the independent director being evaluated.

D. DECLARATION BY INDEPENDENT DIRECTORS

All Independent Directors of your Company have given a declaration pursuant to Section 149(7) of the Companies Act, 2013 and Regulation 25(8) SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 affirming compliance to the criteria of Independence as laid down under Section 149(6) of the Companies Act, 2013 and Regulation 16(1)(b) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Based on the declaration(s) of Independent Directors, the Board of Directors recorded its opinion that all Independent Directors are independent of the Management and have fulfilled the conditions as specified in the Companies Act, 2013 and the Rules made there under.

Independent Directors are not liable to retire by rotation, in terms of Section 149(13) of the Act.

E. FAMILIARIZATION PROGRAMME OF INDEPENDENT DIRECTORS

The Company has formulated a familiarization program for Independent Directors to provide insights into the Company's manufacturing, marketing, finance and other important aspects to enable the Independent Directors to understand its business in depth and contribute significantly to the Company. The details of such program are available on the Company's website (www.sheshadri.in)

F. DISQUALIFICATION OF DIRECTORS

During the year declarations received from the Directors of the Company pursuant to Section 164 of the Companies Act, 2013. The Board appraised the same and found that none of the directors are disqualified for holding office as Director.

Further the Certificate from Practicing Company Secretary has been obtained who certified that none of the directors of the company disqualified for holding office as director of the Company is enclosed with this Director's Report as **Annexure -IV**



G. NOMINATION AND REMUNERATION POLICY

The Board on the recommendation of the Nomination and Remuneration committee framed a policy for selection and appointment of directors, Senior Management and their remuneration as required under section 178 of the Companies Act, 2013 and Regulation 19(4) read with Schedule II of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

18. BOARD AND THEIR COMMITTEES

1. BOARD OF DIRECTORS

a) Composition and provisions as to Board and Committees:

As on 31st March 2026, the Company's Board of Directors comprises of 4 (four) Directors. Of these, 1 (One) is promoter Director and 3 (three) are Non Executive Independent Directors. The Chairman is an Executive Director.

The Board of Directors of the Company met Four (4) times during the Financial Year. The intervening gap between the meetings was within the prescribed period under the Act and listing Regulations. Details of number of Board meetings and Directors' attendance is as follows:

Sr. No.	Date of the Meeting	No. of directors present at the meeting
1	23.05.2025	4
2	11.08.2025	4
3	14.11.2025	4
4	28.01.2026	4

b) Disclosure of relationships between directors inter-se:

There is no inter-se relationship between the Members of the Board.

2. AUDIT COMMITTEE

As on 31st March 2026, the Audit Committee comprised of Sri Uttam Gupta as Chairperson of the Committee, Sri Jeetender Kumar Agarwal and Sri Adarsh Gupta as members of the Committee. All the recommendations made by the Audit Committee were accepted by the Board.

During the financial year ended March 31, 2026 – The Audit Committee met 4 (Four) times. The details of the meetings are as below:

Sr. No.	Date of the Meeting	No. of members present at the meeting
1	23.05.2025	3
2	11.08.2025	3
3	14.11.2025	3
4	28.01.2026	3

3. NOMINATION & REMUNERATION COMMITTEE

As on 31st March 2026, the Nomination & Remuneration Committee comprised of Sri Uttam Gupta as Chairperson of the Committee, Smt. Pooja Gupta and Sri. Adarsh Gupta as members of the Committee. All the recommendations made by the Nomination & Remuneration Committee were accepted by the Board.



During the financial year ended March 31, 2026 – The Nomination and Remuneration Committee met one (1) time. The details of the meetings are as below:

Sr. No.	Date of the Meeting	No. of members present at the meeting
1	11.08.2025	3

*Smt Sushma Gupta tendered her resignation, effective from 11th August, 2025. Following this, Smt. Pooja Gupta was appointed as a member of the Nomination & Remuneration Committee, also effective 11th August, 2025.

4. **STAKEHOLDERS' RELATIONSHIP COMMITTEE**

As on 31st March 2026, Your company has constituted a Stakeholders' Relationship Committee to specifically look into the mechanism of redressal of grievances of shareholders and other security holders.

The Stakeholders Relationship Committee comprised of Sri. Uttam Gupta as Chairperson of the Committee, Sri. Jeetender Kumar Agarwal and Sri. Adarsh Gupta as members of the Committee.

During the financial year ended March 31, 2026 – The Stakeholders' Relationship Committee met 1 (one) time. The details of the meetings are as below:

Sr. No.	Date of the Meeting	No. of members present at the meeting
1	25-03-2026	3

Details of the complaint received and redressed during the year under review are as follows:

1	No. of Complaints pending at the beginning of the year	NIL
2	No. of Complaints received during the Year	NIL
3	Number not solved to the satisfaction of shareholders	NIL
4	Number of pending complaints	NIL

5. **CORPORATE SOCIAL RESPONSIBILITY (CSR) COMMITTEE:**

The Board of Directors of the Company has constituted a Corporate Social Responsibility (CSR) Committee of the Board presently comprising of one Executive Director and two Non-Executive Independent Directors.

As on 31st March 2026, the Corporate Social Responsibility Committee comprised of Sri Uttam Gupta (chairman), Sri. Jeetender Kumar Agarwal (member) and Sri. Adarsh Gupta (member).

During the financial year ended March 31, 2026 – The CSR Committee met 1 (one) times on 24.07.2025 and all the members were present at the meeting.

6. **SEPARATE MEETING OF INDEPENDENT DIRECTOR:**

During the year under review, a separate meeting of Independent Directors was held on 11.03.2026 to

- evaluate the performance of the Chairperson of the company, taking into account the views of executive directors and non-executive directors;
- reviewing the performance of non-independent directors and the Board as a whole;
- assessing the quality, quantity and timeliness of flow of information between the company management and the Board so as to ensure that the Board is performing the duties effectively and reasonably.

All directors were present.



7. OTHER MANAGEMENT POLICES

The following policies are placed in company's website at <http://www.sheshadri.in>

- Policy for determination of materiality
- Policy on code of conduct
- Policy on Code of Fair disclosure
- RPT Policy
- Code of Conduct for Prevention of Insider Trading
- Whistle Blower Policy – Vigil Mechanism
- Policy on Prevention of Sexual Harassment at Workplace (POSH) Policy

19. STATUTORY AUDITORS & AUDITORS' REPORT

A. STATUTORY AUDITORS

M/s K.S. Rao & Co., Chartered Accountants, Hyderabad (ICAI Firm Regn. No.003109S) were appointed as Statutory Auditors in the AGM held on 29th September 2017 for a period of 5 years until the conclusion of 13th AGM.

The Company re-appointed M/s. K.S. Rao and Co., Chartered Accountants as the Statutory Auditors for a second term of 5 years in the 13th AGM held on 30th September 2022 till the conclusion of 18th AGM of the company.

Explanation to Auditor's Remark

Following are the replies / clarifications in respect of the observations made by the statutory auditor in their audit report.

1. The management would like to inform you that all statutory dues for the financial years 2021-22 to 2025-26 have been settled. For the financial years prior to 2021-22, the interest payable on statutory dues will be verified with the respective statutory authorities and all necessary provisions related to this will be made in the following financial year.
2. Though company has not obtained any formal quotes from third parties but the company based on the prevailing market prices has paid or received the payments with the transactions carried out with related parties.

Reporting of fraud by Statutory Auditors

There was no fraud in the Company, which was required to be reported by statutory auditors of the Company under sub-section (12) of section 143 of Companies Act, 2013.

B. SECRETARIAL AUDITOR

M/s HSP & Associates LLP, Practicing Company Secretaries were appointed as Secretarial Auditor in the AGM held on 22nd September 2025 for a period of 5 years until the conclusion of 21st AGM in compliance with the provision of Section 204 of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, The Secretarial Audit report in form MR-3 for the financial year ended 31st March 2026 is annexed herewith as **Annexure I** to this Report. The Secretarial Audit Report does not contain any qualification or adverse remark.

C. INTERNAL AUDITOR

In compliance with the provisions of Section 138 of the Act read with Rule 13(1)(a) of Companies (Accounts) Rules, 2014. The Board of Directors of the Company has appointed M/s. LANS & Co., Chartered Accountants as Internal Auditors to conduct Internal Audit of the Company for the Financial Year 2026- 2027.



D. COST AUDITOR

Pursuant to the provisions of section 148 of the Companies Act, 2013 and rules made thereunder (as amended from time to time) the requirement of maintenance of Cost Records and appointment of Cost Auditor is not applicable to the company during the year under review.

20. DIRECTORS' RESPONSIBILITY STATEMENT:

To the best of their knowledge and belief and according to the information and explanations obtained by them, your Directors make the following statements in terms of Section 134(3)(c) of the Companies Act, 2013:

- (a) in the preparation of the annual financial statements for the financial year ended 31st March, 2026, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- (b) the directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit of the company for that period;
- (c) the directors has taken Proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
- (d) the directors had prepared the annual accounts on a going concern basis;
- (e) the directors had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively; and; and
- (f) the directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

21. RELATED PARTY TRANSACTIONS

All related party transactions that were entered into during the financial year were on arm's length basis and were in the ordinary course of business. There are no materially significant related party transactions made by the Company with Promoters, Directors, Key Managerial Personnel or other designated persons which may have a potential conflict with the interest of the Company at large.

All Related Party Transaction are presented to the Audit Committee and the Board of Directors. Omnibus approval is obtained for transactions which are foreseeable and repetitive in nature. A Statement of all related party transactions is presented before the Audit Committee and the Board of Directors on a quarterly basis, specifying the nature, value and terms and conditions of the transactions. The Policy on materiality of related party transactions as approved by the Board of Directors may be accessed on the Company's website at <http://www.sheshadri.in/policies.html>

Your Directors draw attention of the members to Note 47 to the financial statement which sets out related party disclosures. Particulars of Contracts or Arrangements with related parties referred to in Section 188(1) in Form AOC- 2 are enclosed to this report in **Annexure III**.

22. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO:

The particulars relating to conservation of energy, technology absorption, foreign exchange earnings and outgo required to be given pursuant to the provision of Section 134 of the Companies Act, 2013 read with the Companies (Account) Rules, 2014 is annexed hereto and marked **Annexure II** and forms part of this Report.

23. INTERNAL FINANCIAL CONTROL SYSTEMS

The Company has adopted the policies and procedures for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records and the timely preparation of reliable financial information.



The Company has in place adequate internal financial controls with reference to financial statements. The Company's internal control systems, including internal financial controls, are commensurate with the nature of its business and the size and complexity of its operations and the same are adequate and operating effectively. These systems are periodically tested and no reportable material weakness in the design or operation was observed. The internal auditors of the company conduct audit on regular basis and the Audit Committee reviews adequacy and effectiveness of the Company's internal control system including internal financial controls.

24. PARTICULARS OF EMPLOYEES AND RELATED DISCLOSURES:

None of the employees was in receipt of remuneration in excess of the limits prescribed under Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014. Hence, disclosure with respect to the same, is not required to be given.

The information required pursuant to Section 197(12) of Companies Act, 2013 read with Rule 5(1) and Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 in respect of the employees of the Company, will be provided upon request. In terms of Section 136 of the Act, the Report and Accounts are being sent to the members and others entitled thereto, excluding the information on employees' particulars which is available for inspection by the members at the Registered Office of the Company during business hours on working days of the Company upto the date of the ensuing Annual General Meeting. If any member is interested in obtaining a copy thereof, such member may write to the Company Secretary in this regard.

25. POLICY ON SEXUAL HARASSMENT:

The Company has in place a policy on Prevention of Sexual Harassment of Employees at workplace in accordance with The Sexual harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. Internal Compliant Committee has been set to redress complaints received regarding sexual harassment.

During the year under review, the Company has not received any complaints pertaining to sexual harassment.

26. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS UNDER SECTION 186:

The Company has not made any loan, given guarantee or provided security pursuant to the provisions of Section 186 of Companies Act, 2013 during the year.

27. DISCLOSURES:

A. EXTRACT OF ANNUAL RETURN

Annual Return of the company as on 31st March, 2026 in accordance with section 92(3), Section 134(3)(a) of the Companies Act, 2013 read with Companies (Management and Administration) Rules, 2014, can be accessed from <http://www.sheshadri.in/financials>.

B. Vigil Mechanism

The Company has a 'Whistle Blower Policy'/'Vigil Mechanism' in place. The objective of the Vigil Mechanism is to provide the employees, Directors, customers, contractors and other stakeholders of the Company an impartial and fair avenue to raise concerns and seek their redressal, in line with the Company's commitment to the highest possible standards of ethical, moral and legal business conduct and fair dealings with all its stakeholders and constituents and its commitment to open communication channels. The Company is also committed to provide requisite safeguards for the protection of the persons who raise such concerns from reprisals or victimization, for whistle blowing in good faith. The Board of Directors affirms and confirms that no personnel have been denied access to the Audit Committee. The Policy contains the provision for direct access to the Chairman of the Audit Committee in appropriate or exceptional cases..

The Policy on vigil mechanism cum Whistle Blower may be accessed on the Company's website at the link: <http://www.sheshadri.in> there were no complaints received during the year 2025-26.

C. Risk Management

The Company recognizes that risk is an integral and unavoidable component of business and is committed to managing the risk in a proactive and efficient manner. The Company as part of business strategy has in place a mechanism to identify, assess, monitor risks and mitigate various risks with timely action.



28. COMPLIANCE OF SECRETARIAL STANDARD

The Company has complied with all the applicable Secretarial Standards issued by The Institute of Company Secretaries of India and notified by the Central Government.

29. MAINTENANCE OF COST RECORDS

The Company is not required to maintain cost records under Section 148(1) of the Companies Act, 2013.

30. THE DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016 DURING THE YEAR ALONG WITH THEIR STATUS AS AT THE END OF THE FINANCIAL YEAR.

During the financial year, no application was made by or against the Company or any proceeding is pending under the Insolvency and Bankruptcy Code, 2016 (31 of 2016).

31. GENERAL

Your Directors state that no disclosure or reporting is required in respect of the following items as there were no transactions on these items during the year under review:

- a. During the year under review the Company has not given loan to any employee for purchase of its own shares as per section 67(3) (c) of Companies Act, 2013.
- b. The Company has not issued shares under employee's stock options scheme pursuant to provisions of Section 62 read with Rule 12 of Companies (Share Capital and Debenture) Rules, 2014.
- c. The Company has not issued sweat equity shares pursuant to provisions of Section 54 read with Rule 8 of Companies (Share Capital and Debenture) Rules, 2014 & SEBI (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 during the Financial Year.
- d. The Business Responsibility Reporting as required by Regulation 34(2) of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, is not applicable to your Company for the financial year ending March 31, 2026.
- e. Details in respect of frauds reported by the Auditors under section 143(12) other than those which are reportable to the Central Government, as there were no such frauds reported by the Auditors.
- f. There was no application made / proceeding pending under the Insolvency and Bankruptcy Code, 2016.
- g. During the year, the Company has not undergone any one-time settlement and therefore the disclosure in this regard is not applicable.

32. ACKNOWLEDGEMENTS:

The Board of Directors is pleased to place on record their appreciation of the co-operation and support extended by All Financial Institutions, Banks and various State and Central Government Agencies.

The Board would also like to thank the Company's shareholders, customers, suppliers for the support and the confidence which they have reposed in the management. The Board place on record its appreciation of the contribution made by the employees at all levels for their hard work, solidarity, co-operation and support.

**By order of the Board
For Sheshadri Industries Limited**

**Jeetender Kumar Agarwal
Managing Director
DIN: 00041946**

**Uttam Gupta
Director**

**Place: Secunderabad
Date: 10.08.2026**

DIN: 08883411



Form No. MR-3
Secretarial Audit Report
For the Financial Year ended March 31, 2026

[Pursuant to Section 204 (1) of the Companies Act, 2013 and Rule No. 9 of the Companies
(Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,

The Members,

SHESHADRI INDUSTRIES LIMITED

Surya Towers, 6th Floor, 105, Sardar Patel

Road, Secunderabad, Telangana - 500003

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **SHESHADRI INDUSTRIES LIMITED (hereinafter called the “Company”)**. Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Management’s Responsibility for Secretarial Compliances

The Company’s management is responsible for preparation and maintenance of Secretarial Records and for devising proper systems to ensure compliance with the provisions of applicable laws and regulations.

Auditor’s Responsibility

Our responsibility is to express an opinion on the Secretarial records, standards and procedures followed by the Company with respect to Secretarial Compliances on test basis.

Based on our verification of the Company’s books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, We hereby report that in our opinion, the company has, during the audit period covering the financial year ended on 31st March, 2026 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by (“the Company”) for the financial year ended on 31st March, 2026, according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made there under;
- (ii) The Securities Contracts (Regulation) Act, 1956 (‘SCRA’) and the rules made there under;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (‘SEBI Act’):
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 (as amended from time to time);



- (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 (as amended from time to time);
- (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018: **Not Applicable for the period under review;**
- (d) The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999; **Not Applicable for the period under review**
- (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; **Not Applicable for the period under review**
- (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
- (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; **Not Applicable for the period under review**
- (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; **Not Applicable for the period under review**
- (i) The Securities and Exchange Board of India (Listing Obligation & Disclosure Requirements) Regulations, 2015.

Based on the Compliance mechanism processes as explained by the Company, we are of the opinion that the management has adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with industry specific applicable laws, rules, regulations and guidelines.

We have also examined compliance with the applicable clauses of the following:

- (a) Secretarial Standards issued by The Institute of Company Secretaries of India with respect to Board and General Meetings.
- (b) The Listing Agreements entered into by the Company with BSE India Limited.

During the period under review the Company has complied with the applicable provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that, having regard to the compliance system prevailing in the Company and on examination of the relevant documents and records in pursuance thereof, on test-check basis.

The management has identified and confirmed the following laws as being specifically applicable and based on representation of the Management the said laws are duly complied:

- a) Textiles (Development and Regulation) Order, 2001; and

We further report that

- I. The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. There is a change in the composition of the Board of Directors and in composition of Committees during the review period.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were, in most cases, sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through requisite majority. There were no dissenting views from the Board members during the period under review.



2. In review, there were no delays in intimation of information/report/certificate to Stock Exchange.
3. We further observed that the Statutory Auditors have qualified their report in respect of unpaid statutory dues relating to TDS amounting to ₹ 31.23 lakhs and certain long-pending payables amounting to ₹ 648.82 lakhs, as at March 31, 2026 and long-pending capital advances of ₹ 21.33 Lakhs, both of whose period of limitation under the Limitation Act, 1963 has expired, leaving their impact on the financial statements undetermined.
4. We further report that based on our limited review of the compliance mechanism established by the Company, there appear adequate systems and processes in the Company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.
5. There was no instance of Demerger/Restructuring/ Scheme of Arrangement.
6. We further report that, our Audit was subjected only to verifying adequacy of systems and procedures that are in place for ensuring proper compliances on the part of the Company.

We further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

For **HSP & Associates LLP**

Practicing Company Secretaries

FRN: L2024CG016200

PR No.:5920/2024

CS PRINCE PANDEY

Designated Person

M. No.: A59040

CP No.: 27246

UDIN: A059040H001067168

Date: 10/08/2026

Place: Raipur



ANNEXURE-A TO SECRETARIAL AUDIT REPORT

To,

The Members,

SHESHADRI INDUSTRIES LIMITED

Surya Towers, 6th Floor, 105, Sardar Patel
Road, Secunderabad, Telangana - 500003

Our report of even date is to be ready along with this supplementary testimony:

1. Maintenance of Secretarial record is the responsibility of management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes that were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on a test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of Financial Records and Books of Accounts of the Company.
4. Whenever required, we have obtained Management representation about the compliance of laws, rules and regulations and happenings of events etc.
5. The Compliance of the provisions of Corporate and other applicable laws, rules and regulations, standards are the responsibility of management. Our examination was limited to the verification of procedures on test basis.

The Secretarial Audit is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management conducted the affairs of the Company.

For **HSP & Associates LLP**

Practicing Company Secretaries

FRN: L2024CG016200

PR No.:5920/2024

CS PRINCE PANDEY

Designated Person

M. No.: A59040

CP No.: 27246

UDIN: A059040H001067168

Date: 10/08/2026

Place: Raipur



ANNEXURE – II

Particulars of Energy Conservation, Technology Absorption and Foreign Exchange Earnings and Outgo required under the Companies (Accounts) Rules, 2014

A. CONSERVATION OF ENERGY

1. Company ensures that the manufacturing operations are conducted in the manner whereby optimum utilization and maximum possible savings of energy is achieved.
2. No specific investment has been made on reduction in energy consumption.
3. As the impact of measures taken for conservation and optimum utilization of energy are not quantitative, its impact on cost cannot be stated accurately.

B. TECHNOLOGY ABSORPTION

The Company is continuously making efforts for adaptation of latest technology at its unit to improve the performance, quality and cost effectiveness of its products, upgrading its plant and Machinery. The Company focuses to pioneer the launch of new products that have been successful in the market to adapt at its unit.

The Company has been continuously improving the quality of its existing products and also to reduce the cost of production and optimum energy utilization.

The Company has not imported any technology from the beginning of this financial year 2025-26. Therefore, no such disclosure on details of technology imported, year of import and absorption of technology are applicable.

During the year the company has not made any expenditure on research & development.

C. FOREIGN EXCHANGE EARNINGS AND OUTGO : NIL



FORM NO. AOC-2

Financial Year 2025-26

(Pursuant to clause (h) of sub-clause (3) of section 134 of the Act and Rule 8 (2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the Company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto.

1. Details of contracts or arrangements or transactions not at arm's length basis:

Name of the related party and nature	Nature of contract/Arrangement/ transactions	Duration of the contract/ arrangement/ transaction	Salient terms of the contract or arrangement or transaction including the value, if any	Justification for entering into such contract or arrangement or transaction	Date(s) of approval by the Board	Amount paid as advance, if any	Date on which the special resolution was passed
NIL							

2. Details of contracts or arrangements or transactions at arm's length basis:

Name(s) of the related party and nature of relationship	Nature of contract/ arrangement/ transactions	Duration of the Transactions	Salient terms of the contracts or arrangements or transactions including the value, if any:	Date(s) of approval by the Board, if any	Amount (in Lakhs)
Ishayu Exports Limited (Company in which relative of KMP has significant control)	Rental Income (monthly) Rs.70,000/- April 2025 to 31 st March 2026	Ongoing	As per the rental agreement	04.02.2025	8.40
Devshree International Pvt Limited (Company in which relative of KMP has significant control)	Electricity charges paid by DIPL. (monthly as per bills from electricity dep. 01-04-2025 to 31-03-2026 (12 Months)	Ongoing	As per the terms and conditions of the Rental Agreement	--	493.02
	Rental income (monthly) Rs.1,19,200/- April 2025 to March 2026 (12 months)	Ongoing	As per the Rental agreement	04.02.2025	14.30
	Contract Labour/Job work Charges Expenses	Ongoing	As per Bills	--	29.15
	Sale of Yarn	Ongoing	As per Bills	--	1.51



Name(s) of the related party and nature of relationship	Nature of contract/ arrangement/ transactions	Duration of the Transactions	Salient terms of the contracts or arrangements or transactions including the value, if any:	Date(s) of approval by the Board, if any	Amount (in Lakhs)
Ishayu Garments Pvt. Limited (Company in which relative of KMP has significant control)	Rental Income (Monthly) Rs.2,51,000/- April 2025 to March 2026 (12 Months)	Ongoing	As per the Rental Agreement	04.02.2025	30.12
	Old Machinery Sales for the F Year 2025-26	Ongoing	As per Bills	-	3.54
Actitex Global Pvt Limited (Company in which relative of KMP has significant control)	Rental Income (Monthly) Rs.2,500/- April 2025 to 31 st March 2026	Ongoing	As per the Rental Agreement	-	0.30

**By order of the Board
For Sheshadri Industries Limited**

**Place: Secunderabad
Date: 10.08.2026**

**Jeetender Kumar Agarwal
Managing Director & CFO
DIN: 00041946**



CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,

The Members,

SHESHADRI INDUSTRIES LIMITED

6th Floor, Surya Towers 105, Sardar Patel
Road, Secunderabad, Telangana - 500003

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Sheshadri Industries Limited having CIN: L17291TG2009PLC064849 and having registered office at 6th Floor, Surya Towers 105, Sardar Patel Road, Secunderabad, Telangana – 500003 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10 (i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, We hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

Sr. No.	Name of Director	DIN	Date of appointment in Company
1.	JEETENDER KUMAR AGARWAL	00041946	26/03/2013
2.	UTTAM GUPTA	08883411	28/09/2020
3.	POOJA GUPTA	11239344	11/08/2025
4.	ADARSH GUPTA	00526687	12/08/2024

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For **HSP & Associates LLP**

Company Secretaries

CS PRINCE PANDEY

Partner

Membership No.: A59040

CP No.: 27246

UDIN: A059040H001067410

Place: Raipur

Date: August 10, 2026



SHESHADRI INDUSTRIES LIMITED

MANAGEMENT DISCUSSION ANALYSIS FORMING PART OF THE ANNUAL REPORT

1. INDUSTRY STRUCTURE, DEVELOPMENT AND PRODUCT WISE PERFORMANCE

The Company is in the business of manufacturing of Cotton, Polyester, polyester- viscose, Blended Yarns and readymade garments at its factories situated at Aliabad, Shameerpet Mandal, Rangareddy District in the state of Telangana and Rajna, Madhya Pradesh, catering to both domestic and the export markets.

The textiles and apparel industry contributes approximately 2% of India's GDP and about 11% of manufacturing GVA (Gross Value Added) as of February 2026. The textile industry in India is predicted to double its contribution to the GDP to approximately 5% by the end of this decade. Global fibre demand is expected to reach around 149 million tonnes in 2030, with increasing population and growth in per-capita consumption.

The Indian cotton yarn market is experiencing a robust growth trajectory driven by sustainability reflecting a growing consumer preference for eco-friendly textiles and technological advancements. India remains the largest exporter of cotton yarn, while the fastest-growing segment is organic cotton yarn, driven by rising environmental awareness. The Indian cotton yarn market is projected to grow at 7.49% CAGR from 2025 to 2035, driven by rising demand in textile applications, technological advancements, and sustainable practices Demand for Indian cotton yarn has picked up from Countries such as China, Bangladesh and Vietnam, among others, following the disruption in global logistics after the breakout of war in West Asia. In the last few years, rising cotton prices – both domestic and international have led to a narrowing spread between yarn and fibre prices. This has severely compressed gross margins, leaving Indian spinning mills with little buffer to sustain profitability.

2. INDIAN TEXTILE INDUSTRY

The Indian textile sector had a tough fiscal year in FY2025-2026. It saw steep US tariffs, and then the end of the period witnessed Middle East supply chain disruptions. Yet, India's Textile and garment exporters collectively shrugged off the pressure and grew with immense potential for resurgence through innovation, strategic adaptation, and a commitment to sustainability. By embracing cost-effective sourcing, focusing on niche markets, leveraging technology, and prioritizing responsible practices, businesses can navigate the current landscape and secure a brighter future. Companies that prioritize cost control, supply chain resilience and product upgrading will be better positioned to withstand uncertainty and emerge stronger as condition stabilise. The Indian textile industry's future hinges on a collective effort from businesses, government agencies, and consumers. By acknowledging the challenges, embracing innovation, and prioritizing sustainability, the industry can navigate the current hurdles and emerge stronger, fostering economic growth and shaping a future of responsible and thriving textile production.

India has established itself as a major global textile hub, ranking among the leading producers and exporters of textiles and apparel. The country continues to maintain a strong presence across global markets, with exports reaching ₹ 3,16,334.9 Crore in FY26, registering a growth of 2.1%, despite challenging global demand conditions. Ready-made garments remained the largest export segment, while man-made fibre (MMF) products recorded relatively stronger growth compared to cotton-based categories, reflecting a gradual shift in global demand patterns.

The Indian textile market reached US\$ 152.40 Billion in 2025 and is projected to reach US\$ 213.75 Billion by 2034, growing at a CAGR of 3.83% during 2026-2034, driven by rising consumption, product diversification and technological advancements. Growth is further supported by increasing urbanisation, rising disposable incomes, the expansion of organised retail, and demand for value-added and sustainable textile products.

3. OPPORTUNITIES AND THREATS

Opportunities:

- **Expansion into Technology-Intensive and Advanced Components** – Increasing demand for complex engineering solutions, advanced assemblies and precision-engineered components provides opportunities to enhance value addition, deepen customer integration and improve profitability.



- **Policy Support:** Government initiatives, such as PM MITRA Parks, facilitate the development of integrated textile ecosystems, scale efficiencies, and generate investment inflows and employment.

Threats:

- **Geopolitical and Supply Chain Risks-** Ongoing geopolitical conflicts, trade disruptions and logistics bottlenecks may impact raw material availability, exports and operational efficiency across global markets.
- **Intensifying Global Competition-** The engineering and aerospace sectors remain highly competitive, with global players continuously investing in technology, innovation and cost efficiencies.
- **Regulatory and Compliance Challenges-** Aerospace and defence businesses are subject to stringent certifications, quality standards and regulatory approvals, which may lead to operational or project execution risks if not managed effectively.

4. RISKS AND CONCERNS:

The Company has identified key risks such as Technology obsolescence, Market/Industry Risks, Logistics Risks, Political environmental risks, Disaster risks, Financial Risks, Labour Shortage and Foreign Exchange Rate Risks. Key Risks include fluctuation in raw materials prices, increased global and local competition, sales channel disruption. Retaining the existing talent pool and attracting new talent.

Reduced purchasing power and increased demand could result in significant shifts in consumer behaviour, negatively impacting the textile and apparel market. Consumers might seek more budget-friendly options, potentially leading to reduced growth and profitability for the Company.

5. OUT LOOK:

The global and Indian economic outlook remains cautiously positive despite ongoing geopolitical uncertainties, trade realignments and volatility in energy and commodity markets. Global GDP growth is projected to moderate to 3.1% in CY2026 before improving marginally to 3.2% in 2027, while inflation is expected to remain elevated in the near term before gradually easing. In India, real GDP growth for FY2026-27 is projected at 6.6%, supported by strong domestic demand, infrastructure spending, rising manufacturing investments and increasing focus on localisation and supply chain diversification. Continued government emphasis on scaling up domestic manufacturing across strategic and frontier sectors, along with healthy financial conditions, improving industrial activity and resilient services growth, is expected to support long-term economic expansion. However, elevated energy prices, supply chain disruptions and global geopolitical developments may continue to pose near-term risks to growth and inflation outlook.

The industry outlook for FY27 remains uncertain, with growth drivers intact but near-term performance constrained by demand uncertainty, input cost volatility, and geopolitical disruptions. A broad-based recovery will depend on revival in global consumption and export markets. Recent Free Trade Agreements (FTAs) with the EU and UK, currently under discussion, are likely to enhance market access and improve export competitiveness for Indian players.

6. INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company has an adequate and effective internal control system commensurate with the size and complexity of the organization. The Company has undertaken a comprehensive review of all internal control systems to take



care of the needs of the expanding size of the Company and believes that these systems provide, among other things, a reasonable assurance that transactions are executed with management authorization. It also ensures that they are recorded in all material respect to permit preparation of financial statements in conformity with established accounting principles along with the assets of the Company being adequately safeguarded against significant misuse or loss. The company has also upgraded the IT support systems. A system of internal audit to meet the statutory requirement as well as to ensure proper implementation of management and accounting controls is in place. The Audit Committee periodically reviews the adequacy of the internal audit functions.

7. MATERIAL DEVELOPMENTS IN HUMAN RESOURCES / INDUSTRIAL RELATIONS FRONT, INCLUDING NUMBER OF PEOPLE EMPLOYED:

The aim is to create an inclusive working environment that attracts and retains the best people, enhances their flexibility, capability and motivation and encourages them to be involved in the growth of the Company. We believe in sophisticated equipment and skilled employee resources, together with strong management and design capabilities. As on 31.03.2026 the Company has 26 employees on rolls of the company.

8. ACCOUNTING TREATMENT

In the preparation of the financial statements the Company has followed the Indian Accounting Standards (IND AS) specified under Section 133 of the Act, read with relevant rules made there under. The Significant Accounting policies which are consistently applied have been set out in the notes to the financial statements.

9. DISCUSSION ON FINANCIAL PERFORMANCE WITH RESPECT TO OPERATIONAL PERFORMANCE

The company's revenue from operations was Rs. 3293.51 lakhs in the previous financial year and it is decreased to Rs. 2824.65 lakhs during the financial year 2025-26.

10. HEALTH, SAFETY AND SECURITY MEASURES:

The Company continues to accord the highest priority to health and safety of its employees and communities it operates in. The Company has been fully committed to comply with all applicable laws and regulations and maintains the highest standard of Occupational Health and Safety and ensures safer plants by conducting safety audits, risk assessments and periodic safety awareness campaigns and training to employees. We believe in good health of our employees. Modern occupational health and medical services are accessible to all employees through well-equipped occupational health centers at all manufacturing units.

Further, the Company had taken all precautionary and safety measures for its employees during pandemic and continue to ensure all preventive and protective safeguards for all employees against such threats at its plant and sites.

CAUTIONARY STATEMENT

1. Readers are advised to kindly note that the above discussion contains statements about risks, concerns, opportunities, etc., which are valid only at the time of making the statements. These statements are based on certain assumptions and expectation of future events. Actual results could, however, differ materially from those expressed or implied. A variety of factors known / unknown, expected or otherwise may influence the financial results. These statements are not expected to be updated or revised to take care of any changes in the underlying presumptions.
2. Readers may therefore appreciate the context in which these statements are made before making use of the same. The company assumes no responsibility in respect of the forward-looking statements herein, which may undergo changes in future based on subsequent developments, information or events.



INDEPENDENT AUDITOR'S REPORT

TO

THE MEMBERS OF

SHESHADRI INDUSTRIES LIMITED,

HYDERABAD.

Report on the Audit of the Financial Statements

Qualified Opinion

We have audited the financial statements of **SHESHADRI INDUSTRIES LIMITED** ("the Company"), which comprise the balance sheet as at 31st March 2026, the statement of Profit and Loss, statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including the Accounting Standards prescribed under section 133 of the Act read with the Companies (Accounting Standards) Rules, 2006, as amended, (AS), of the state of affairs of the Company as at March 31, 2026, its loss and its cash flows for the year ended on that date.

Basis for Qualified Opinion

No provision is made in the books of account for the interest payable on outstanding unpaid statutory dues of Tax deducted at source up to the date to an extent of ₹ 31.23 lakhs (including arrears of 21.85 lakhs up to March 31, 2025)

Consequent to the above the profit for the year is overstated by ₹ 9.38 lakhs, and current liabilities are understated by ₹ 31.23 lakhs.

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion on the financial statements.

Key Audit Matters

Key Audit Matters ('KAM') are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that there are no Key Audit Matters to be communicated in our report.

Other Information

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the company's annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance, and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements:

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the '**Annexure A**' a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. As required by Section 143 (3) of the Act, we report that:
 - (a) Except for the effects of the matter described in the basis for qualified opinion we have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - (b) In our opinion, Except for the effects of the matter described in the basis for qualified opinion and for the matters stated in the paragraph 2(i)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014., proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - (c) The Balance Sheet, the Statement of Profit and Loss and the Cash Flow Statement dealt with by this Report are in agreement with the books of account.
 - (d) In our opinion, Except for the effects of the matter described in the basis for qualified opinion, the aforesaid financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
 - (e) On the basis of the written representations received from the directors as on 31st March 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
 - (f) The modifications relating to the maintenance of accounts and other matters connected therewith are as stated in the paragraph 2(b) above on reporting under Section 143(3)(b) of the Act and paragraph 2(i)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
 - (g) With respect to the adequacy of the internal financial controls with reference to financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "**Annexure B**."
 - (h) With respect to the other matters to be included in the auditor's report in accordance with the requirements of section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the company to its Managing Director during the year is in accordance with the provisions of Section 197 of the Act.
 - (i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its financial statements – Refer Note 24 to the financial statements
 - ii. The Company did not have any long-term contracts, including derivative contracts for which there were any material foreseeable losses.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.



- iv. a. The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- b. The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- c. Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. The company has not declared or paid any dividend during the year and has not proposed final dividend for the year.
- vi. Based on our examination, which included test checks, the company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility. However, the same is not enabled during the year.

for K S. Rao & CO;

Chartered Accountants

Firm's Registration Number: 003109S

(V. VENKATESWARA RAO)

Partner

Membership Number: 219209

UDIN: 26219209TNEPGM2719

Place : Hyderabad
Date : May 28, 2026



Annexure to the Auditor's Report:

The Annexure referred to in Para I under the heading of "Report on Other Legal and Regulatory Requirements" of our report of even date, to the members of **SHESHADRI INDUSTRIES LIMITED**, HYDERABAD, for the year ended 31st March 2026.

- I. a. A. The Company is maintaining proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.
B. The Company is maintaining proper records showing full particulars of Intangible assets.
- b. As explained to us, the management has physically verified the fixed assets during the year and there is a regular programme of physical verification which, in our opinion, is reasonable having regard to the size of the Company and the nature of the assets. No discrepancies were noticed on such verification.
- c. According to the information and explanations given to us and on the basis of our examination of the records of the Company, the title deeds of all the immovable properties (other than Properties where the company is the lessee, and the lease agreements are duly executed in favour of the lessee) are held in the name of the Company.
- d. The company did not revalue its Property, Plant and Equipment (including Right of Use assets) during the year. Therefore, the provisions of paragraph 3 (i)(d) of the Order are not applicable.
- e. According to the information and explanations given to us and on our verification of records of the Company, no proceedings have been initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988. (45 of 1988) and rules made thereunder.
2. a. The inventory has been physically verified during the year by the management. In our opinion, the frequency of verification is reasonable and the procedures of physical verification of inventories followed by the management are reasonable. The discrepancies noticed on physical verification between the physical stocks and books of account were not material.
- b. The Company has not been sanctioned working capital limits in excess of ₹ 5 crore, in aggregate, at any point of time during the year, from banks or financial institutions on the basis of security of current assets. Therefore, the provisions of paragraph 3 (ii)(b) of the Order are not applicable.
3. During the year, the Company has not made investments in, provided any guarantee or security, or granted any loans or advances in the nature of loans, secured or unsecured to companies, firms, Limited Liability Partnerships or any other parties. Therefore, the provisions of paragraph 3 (iii) of the Order are not applicable.
4. In our opinion and according to the information and explanations given to us, the Company has complied with the provisions of section 185 with respect to the interest-free loans sanctioned. However, the Company has not complied with the provisions of section 186, as the loans are Interest free.
5. During the Company has not accepted any deposits and also there were no amounts which are deemed to be the deposits. Hence the directives issued by the Reserve Bank of India and the provisions of Sections 73 to 76 or any other relevant provisions of the Companies Act, 2013, and the rules made thereunder, do not apply to this Company. However, Non-compliance with Section 76 of the Companies Act, 1956, relating to deposits accepted in earlier years still continuing.
6. We have broadly reviewed the cost records maintained by the Company pursuant to sub-section (1) of section 148 of the Companies Act and are of the opinion that prime facie the prescribed accounts and records have been made and maintained. We have, however, not made a detailed examination of the cost records with a view to determine whether they are accurate or Complete.
7. a. According to the records, the company is generally regular in depositing undisputed statutory dues including Goods and service tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess and all other material statutory dues with the appropriate authorities and there were no arrears of statutory dues as at March 31, 2026 for a period of more than six months from the date they became payable, except the following:



Name of the Statute	Nature of the Dues	Amount in ₹ lakhs	Period to which the amount relates	Due date	Date of payment
Employees State Insurance Act, 1948	contributions	1.70	2016-17 to 2019-20	Various Dates	Not yet paid
The Employees Provident Funds & Miscellaneous Provisions Act, 1952	contributions	30.40	2016-17 to 2020-21	Various Dates	Not yet paid
The Madhya Pradesh VAT Act, 2002	VAT	0.21	2017-18 to 2018-19 & 2020-21	Various Dates	Not yet paid
The Finance Act, 1994	Service Tax	2.52	2016-17 to 2018-19	Various Dates	Not yet paid
The Income Tax Act, 1961	Tax Deducted at Source	34.70	2016-17 to 2020-21	Various Dates	Not yet paid
Telangana Tax on Professions, Trades, callings and Employments Act, 1987.	Profession Tax	2.66	2016-17 to 2025-26	Various Dates	Not yet paid
The Madhya Pradesh Vritti Kar Adhiniyam, 1995	Profession Tax	2.99	2016-17 to 2025-26	Various Dates	Not yet paid

- b. According to the records of the Company and the information and explanations given to us, there were no statutory dues referred to in sub-clause (a) have not been deposited on account of any dispute, except the following:

Name of the Statute	Nature of Dues	Amount in ₹ lakhs	Period to which the amount relates	Forum where dispute is pending
MP Commercial Tax Act, 1994	Sales Tax	7.64	2012-13 & 2013-14	Deputy Commissioner (Appeal), Bhopal, MP
	Entry Tax	24.44	2012-13 & 2013-14	Deputy Commissioner (Appeal), Sales Tax, Jabalpur, MP

8. According to the information and explanations given to us and based on our verification, there were no transactions which are not recorded in the books of account have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961). Therefore, the provisions of paragraph 3 (viii) of the Order are not applicable.
9. a. The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender.
- b. The Company has not been declared wilful defaulter by any bank or financial institution or any other lender.
- c. The Company has applied the term loans taken during the year for the purpose for which the loans were obtained.
- d. On an overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- e. The Company has not taken any funds from any entity or person on account of or to meet the obligations of associates.
- f. The Company has not raised any loans during the year on pledge of securities held in its subsidiaries, joint venture, or associate Companies. Therefore, the Provisions of Paragraph 3(ix)(f) of the Order are not applicable



10. a. The Company did not raise any money by way of an initial public offer or further public offer (including debt instruments) during the year. Therefore, the provisions of paragraph 3 (x)(a) of the Order are not applicable.
b. The Company has not made any Preferential allotment or Private placement of shares or convertible debentures during the year. Therefore, the provisions of paragraph 3 (x)(b) of the Order are not applicable.
11. a. According to the information and explanations given to us, we report that during the year, the management of the Company has not come across any fraud and consequently paragraph 3(xi)(a) is not applicable.
b. No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government during the year and up to the date of this report;
c. According to the information and explanations given to us and based on our verification, during the year, the Company has not received any Whistle-blower complaints. Therefore, the provisions of paragraph 3 (xi)(c) of the Order are not applicable.
12. In our opinion and according to the information and explanations given to us, the Company is not a Nidhi Company. Therefore, the provisions of paragraph 3(xii) of the Order are not applicable
13. According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with sections 177 and 188 of the Act where applicable and details of such transactions have been disclosed in the financial statements as required by the applicable accounting standards.
14. a. In our opinion, the company has an adequate internal audit system commensurate with the size and nature of its business;
b. We have considered the reports of the Internal Auditors for the period under audit.
15. According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not entered into non-cash transactions with directors or persons connected with him. Therefore, the provisions of paragraph 3(xv) of the Order are not applicable.
16. a. The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act 1934. Therefore, the provisions of paragraph 3(xvi) (a) and (b) of the Order are not applicable
b. The company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Therefore, the provisions of paragraph 3(xvi)(c) of the Order are not applicable.
c. The Group has no Core Investment Company (CIC). Therefore, the provisions of paragraph 3(xvi)(d) of the Order are not applicable.
17. The company has incurred cash losses in the financial year. However, the company has not incurred any cash Losses in the immediately preceding financial year.
18. There is no resignation of statutory auditors during the year. Therefore, the provisions of paragraph 3(xviii) of the Order are not applicable.



19. On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date will get discharged by the Company as and when they fall due.
20. The Provisions of Section 135 of the Companies Act ,2013 relating to Corporate Social Responsibility are not applicable to the Company. Therefore, the provisions of paragraph 3(xx) of the Order are not applicable.
21. As the Company is not required to present the consolidated financial statements, paragraph 3(xxi) of the Order is not applicable.

for K S. Rao & CO;
Chartered Accountants
Firm's Registration Number: 003109S

(V. VENKATESWARA RAO)
Partner
Membership Number:219209
UDIN:26219209TNEPGM2719

Place : Hyderabad
Date : May 28, 2026



Annexure – B to the Auditors' Report

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to financial statements of **SHESHADRI INDUSTRIES LIMITED**, HYDERABAD ("the Company") as of 31 March 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Meaning of Internal Financial Controls with Reference to Financial Statements

A company's internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to financial statements includes those policies and procedures that:

1. pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company.
2. provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and
3. provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with Reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Qualified opinion



SHESHADRI INDUSTRIES LTD.

According to the information and explanations given to us and based on our audit, the following weaknesses have been identified as at March 31, 2026:

The Company did not obtain comparative quotes for the prices paid/received relating to the transactions with related parties so as to ensure that those transactions were entered into at arm's length prices.

A 'material weakness' is a deficiency, or a combination of deficiencies, in internal financial Controls with reference to financial statements, such that there is a reasonable possibility that a material misstatement of the company's annual or interim financial statements will not be prevented or detected on a timely basis.

In our opinion, except for the possible effects of the material weaknesses described above on the achievement of the objectives of the Controls criteria, the company has maintained adequate internal financial Controls with reference to the financial statements and such internal financial controls with reference to the financial statements were operating effectively as of March 31, 2026, based on "the internal Controls with reference to financial statements criteria established by the company considering the essential components of internal Controls stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India".

We have considered the material weaknesses identified and reported above in determining the nature, timing, and extent of audit tests applied in our audit of the financial statements of the company, and these material weaknesses do not affect our opinion on the financial statements of the Company.

for K S. Rao & CO;
Chartered Accountants
Firm's Registration Number: 003109S

(V. VENKATESWARA RAO)
Partner
Membership Number: 219209
UDIN: 26219209TNEPGM2719

Place : Hyderabad
Date : May 28, 2026



SHESHADRI INDUSTRIES LTD.

BALANCE SHEET AS AT MARCH 31, 2026

Amount in ₹ lakhs

Particulars	Note No	As at March 31, 2026	As at March 31, 2025
ASSETS			
Non-current assets			
(a) Property, Plant and Equipment	4	2,633.36	2,786.08
(b) Other Intangible assets	5	-	0.13
(c) Financial Assets			
Other financial assets	6	4.06	4.06
(d) Other non-current assets	7	22.71	22.84
		2,660.12	2,813.11
Current assets			
(a) Inventories	8	62.09	42.69
(b) Financial Assets			
(i) Trade receivables	9	61.14	34.48
(ii) Cash and cash equivalents	10	12.54	6.04
(iii) Others financial assets	11	7.89	3.88
(c) Current Tax Assets (Net)		18.03	24.32
(d) Other current assets	12	140.16	372.60
		301.85	484.02
Total Assets		2,961.97	3,297.13
EQUITY AND LIABILITIES			
Equity			
(a) Equity Share capital	13	495.96	495.96
(b) Other Equity	14	(1,370.64)	(1,586.25)
		(874.68)	(1,090.29)
Liabilities			
Non - current liabilities			
(a) Financial Liabilities			
(i) Borrowings	15	297.40	1,260.58
(ii) Other financial liabilities	16	312.08	510.76
(b) Provisions	17	4.59	0.90
(c) Other non - current Liabilities	18	24.70	53.80
		638.77	1,826.04
Current liabilities			
(a) Financial Liabilities			
(i) Borrowings	19	1,708.19	1,006.33
(ii) Trade payables	20		
a) Total outstanding dues of micro enterprises and small enterprises		-	1.29
b) Total outstanding dues of creditors other than micro enterprises and small enterprises		718.19	1,026.19
(iii) Other financial liabilities	21	343.47	76.79
(b) Other current liabilities	22	421.58	448.47
(c) Provisions	23	6.45	2.31
		3,197.88	2,561.38
Total equity and liabilities		2,961.97	3,297.13
NOTES TO THE FINANCIAL STATEMENTS	I - 49		

per our report of even date
for **K.S. RAO & CO.**,
Chartered Accountants
Firms' Registration Number:
003109S

for and on behalf of Board of Directors

V VENKATESWARA RAO
Partner
Membership Number: 219209

Jeetender Kumar Agarwal
Managing Director & CFO

Uttam Gupta
Director

Place: Hyderabad
Date : May 28 , 2026

Rozie Sushant Mukharjee
Company Secretary

**STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2026** Amount in ₹ lakhs

Particulars	Note No	For the year ended March 31, 2026	For the year ended March 31, 2025
Revenue from Operations	25	2,824.65	2,820.02
Other Income	26	580.76	625.84
Total Income		3,405.41	3,445.86
Expenses			
Cost of materials consumed	27	1,821.27	1,702.99
Purchase of Stock in Trade (Ready made Garments)		-	196.92
Changes in inventories of Stock-In-Trade	28	(2.43)	(2.43)
Employee Benefits Expense	29	209.02	240.23
Finance Costs	30	147.86	147.60
Depreciation and amortisation expense	31	170.52	167.97
Other expenses	32	615.73	637.20
Total expenses		2,961.97	3,090.49
Profit before exceptional items and tax		443.44	355.37
Exceptional items	33	(225.01)	479.96
Profit after exceptional items and before tax		218.43	835.33
Tax Expenses:			
a. Current Tax			-
b. Earlier years Tax		0.01	(1.88)
Total Tax Expenses		0.01	(1.88)
Profit/(loss) for the year		218.42	837.21
Other Comprehensive income	34		
i. Items that will not be reclassified subsequently to profit or loss		(2.81)	-
ii. Income tax relating to items that will not be reclassified to profit or loss		-	-
Total Other Comprehensive Income		(2.81)	-
Total Comprehensive Income for the year		215.61	837.21
Earnings per Equity share- Basic and Diluted (In ₹)	35	4.35	16.88
NOTES TO THE FINANCIAL STATEMENTS	I - 49		

per our report of even date
for K.S. RAO & CO.,
Chartered Accountants
Firms' Registration Number:
0031095

for and on behalf of Board of Directors

V VENKATESWARA RAO
Partner
Membership Number: 219209

Jeetender Kumar Agarwal
Managing Director & CFO

Uttam Gupta
Director

Place: Hyderabad
Date : May 28 , 2026

Rozie Sushant Mukharjee
Company Secretary

**STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED MARCH 31, 2026**

Amount in ₹ lakhs

A. Equity Share Capital

Particulars		As at March 31, 2026	As at March 31, 2025
i.	At the beginning of the year	495.96	495.96
ii.	Changes in Equity Share Capital due to prior period errors	-	-
iii.	Restated balance at the beginning of the year	495.96	495.96
iv.	Changes in Equity Share Capital during the year	-	-
v.	Balance at the end of the year	495.96	495.96

B. Other Equity

Particulars		Retained Earnings	Securities Premium	Equity portion of interest free unsecured loan from Directors	Actuarial Gain/(loss) -OCI-	Total
I.	Balance as at April 01, 2024	(2,762.29)	243.99	60.36	34.48	(2,423.46)
	Transfer to retained earnings	837.21	-	-	-	837.21
	Other Comprehensive income for the year	-	-	-	-	-
II.	Balance as at March 31, 2025	(1,925.08)	243.99	60.36	34.48	(1,586.25)
	Transfer to retained earnings	218.42	-	-	-	218.42
	Other Comprehensive income for the year	(2.81)	-	-	-	(2.81)
III.	Balance as at March 31, 2026	(1,709.47)	243.99	60.36	34.48	(1,370.63)

per our report of even date

for and on behalf of Board of Directors

for **K.S. RAO & CO.,**

Chartered Accountants

Firms' Registration Number:

003109S

Jeetender Kumar Agarwal

Managing Director & CFO

V VENKATESWARA RAO

Partner

Membership Number: 219209

Uttam Gupta

Director

Place: Hyderabad

Rozie Sushant Mukharjee

Date : May 28 , 2026

Company Secretary



STATEMENT OF CASH FLOWS FOR THE YEAR ENDED MARCH 31, 2026

Amount in ₹ lakhs

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
I. Cash flow from operating activities:		
Profit before tax	218.43	835.33
Add: Other Comprehensive Income	(2.81)	-
	215.62	835.33
Adjustment for non-cash transactions:		
Depreciation and amortization expenses	170.52	167.97
(Profit) / Loss on sale of fixed assets	(0.38)	(479.67)
Loss on Derecognition of Intangible Asset	0.13	-
Debit balances Written off	-	1.01
Sundry Credit balances written back	(4.94)	(95.01)
Fair Value Interest on Security Deposits	26.65	3.80
Amortization of Deferred Rental Income	(29.09)	(4.40)
	378.52	429.03
Adjustment for investing and financing activities:		
Interest paid on borrowings (Net)	118.60	137.94
	118.60	137.94
Adjustment for changes in working capital:		
Decrease / (increase) in inventories	(19.39)	3.94
Decrease / (increase) in trade receivables	(26.65)	24.02
Decrease / (increase) non current / current financial assets	(4.01)	2.96
Decrease / (increase) in other current assets	232.44	(49.80)
Decrease / (increase) in other non-current assets	0.13	(0.66)
(Decrease) /Increase in trade payables	(304.35)	(324.49)
(Decrease) /Increase in non current financial liabilities	(225.32)	(12.77)
(Decrease) /Increase in other current financial liabilities	266.68	(0.91)
(Decrease) /Increase in other non Current / current liabilities	(26.89)	(267.39)
(Decrease) /Increase in Long term provisions	3.69	(8.27)
(Decrease) /Increase in Short term provisions	4.14	2.31
	(99.53)	(631.06)
Cash generated from operations	397.58	(64.09)
Less: Direct taxes paid (net of refunds)	(6.27)	(8.76)
Net cash flow from operating activities (I)	403.85	(72.85)



SHESHADRI INDUSTRIES LTD.

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
II. Cash flows from investing activities		
Purchase of fixed assets, including CWIP	(20.42)	(0.18)
Proceeds from Sale of fixed assets	3.00	503.00
Net cash flow from/ (used in) investing activities (II)	(17.42)	502.82
III. Cash flows from financing activities		
Interest paid for the year (Net)	(118.60)	(137.94)
Proceeds From Loans and other borrowings	20.00	54.00
Repayments of Loans and other borrowings	(281.33)	(355.40)
Net cash flow (used in) financing activities (III)	(379.93)	(439.34)
IV. Net (decrease)/increase in cash and cash equivalents (I + II + III)	6.51	(9.37)
Cash and cash equivalents at the beginning of the year	6.04	15.41
V. Cash and cash equivalents at the end of the year	12.54	6.04
VI. Components of cash and cash equivalents:		
Cash on Hand	-	0.82
With banks:		
On Current Account	2.10	1.47
On OD Account	10.45	3.75
Total cash and cash equivalents (Note No 10)	12.54	6.04

per our report of even date

for **K.S. RAO & CO.,**

Chartered Accountants

Firms' Registration Number:

003109S

for and on behalf of Board of Directors

Jeetender Kumar Agarwal

Managing Director & CFO

V VENKATESWARA RAO

Partner

Membership Number: 219209

Uttam Gupta

Director

Place: Hyderabad

Rozie Sushant Mukharjee

Date : May 28 , 2026

Company Secretary



Notes forming part of the financial statement as at 31st March, 2026

1. Corporate information:

Sheshadri Industries Limited (The 'Company') is a Public Limited Company incorporated on 26.08.2009 and its Registered Office is on the 6th Floor, Surya Towers, 105, S.P. Road, Secunderabad-500003, Telangana State. The Company is engaged in manufacturing cotton, blended yarns and at its manufacturing unit located at Rajna, Madhya Pradesh and Aliabad unit, Telangana is leased out to an associate. The Company's Shares are listed on BSE.

Though, the Company has accumulated losses of ₹ 1706.67 lakhs as at March 31, 2026, Considering the market value of its immovable Properties the Financials are prepared on a going concern basis.

2. Basis of Preparation:

These Financial Statements have been prepared in accordance with the accounting principles generally accepted in India including Indian Accounting Standards (Ind AS) prescribed under the Section 133 of the Companies Act, 2013 read with rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 as amended and relevant provisions of the Companies Act, 2013

Accordingly, the Company has prepared these Financial Statements which comprise the Balance Sheet as at 31 March 2026, the Statement of Profit and Loss, the Statement of Cash Flows and the Statement of Changes in Equity for the year ended as on that date, and accounting policies and other explanatory information (together hereinafter referred to as financial statements).

The financial statements have been prepared on historical cost basis, except the following financial instruments which have been measured at fair value at the end of each reporting period, as required by relevant Ind AS and as explained in the accounting policies mentioned below.

Certain Financial Assets and Liabilities measured at fair value

Deferred Benefit Plans and Other Long-Term Employee Benefits

The accounting Policies applied by the Company are consistent with those used in the prior periods, unless otherwise stated elsewhere in these financial statements.

Financial Statements are presented in Indian Rupees, which is the functional currency of the Company.

These financial statements were approved by the Board of Directors and authorised for Issuance in their meeting held on May 28, 2026.

3. Material Accounting policies:

a) Significant accounting estimates, assumptions, and judgements:

The preparation of Company's financial statements requires management to make accounting estimates, assumptions and judgements that affect the reported amounts of revenues, expenses, assets and liabilities and the accompanying disclosures of contingencies at the end of the reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require material adjustment to the carrying amounts of assets or liabilities in future periods.

Estimates and Assumptions:

i. Impairment of non-current assets:

Impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value, less costs of disposal and its value in use. The fair value less costs of disposal are calculated based on available data from binding sales transactions, conducted at arm's length, for similar assets or observable market prices, less incremental costs for disposing of the asset. The value in use calculation is based on a Discounted Cash Flow ("DCF") model. The value in use is sensitive to the discount rate (generally weighted average cost of capital) used for the DCF model as well as the expected future cash-inflows and the growth rate used for exploration purposes.



ii. Defined Benefit Plans:

The present value of the gratuity obligation is determined using actuarial valuation. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, rate of increment in salaries and mortality rates. Due to complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All the assumptions are reviewed at each reporting date.

iii. Fair Value measurement of financial instruments:

When the fair values of financial assets and financial liabilities on reporting date cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques i.e., the DCF model. The inputs to these models are taken from observable markets.

iv. Contingencies:

Management judgement is required for estimating the possible inflow/outflow of resources, if any, in respect of contingencies/claims/litigations against the company/by the company as it is not possible to predict the outcome of pending matters with accuracy.

v. Property, Plant and Equipment:

Based on evaluations done by the technical assessment team, the management has adopted the useful life and residual value of its Property, Plant and Equipment. Management believes that the assigned useful lives and residual value are reasonable.

vi. Income Taxes:

Management judgment is required for the calculation of provision for income taxes and deferred tax assets/liabilities. The Company reviews at each balance sheet date the carrying amount of deferred tax assets/liabilities. The factors used in estimates may differ from the actual outcome which could lead to significant adjustment to the amounts reported in the financial statements.

vii. Life -Time Expected Credit Loss on Trade and Other Receivables:

Trade and other receivables are stated at net of trade payable to the respective parties where there is a written understanding between the Company and the particular customer/vendor. Trade Receivables and Other Receivables do not carry any interest and are stated at their transaction value as reduced by life-time expected credit losses ("LTECL"). Management has evaluated LTECL for receivables as follows:

Particulars	Up to 180 Days	180 -365 Days	365- 730 Days	730-1460 Days	Beyond 1460 Days
Expected loss Rate (%)	0.00	50.00	75.00	100.00	Write off

b) Current Vs Non-current classifications

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification.

An asset is treated as current when it satisfies any of the following criteria:

- Expected to be realised or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current assets.



A liability is classified as current when it satisfies any of the following criteria:

- i. Expected to settle the liability in normal operating cycle;
- ii. Held primarily for the purpose of trading;
- iii. Due to be settled within twelve months after the reporting period, or
- iv. There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. However, a period of 12 months is considered as the ultimate operating cycle.

c) Property, Plant and Equipment:

Property, Plant and Equipment are stated at cost net of input credits, less accumulated depreciation, and impairment losses, if any. Cost comprises the purchase price and any attributable cost of bringing the asset to its working condition for its intended use. Borrowing costs relating to acquisition of property, plant and equipment which take substantial period of time to get ready for its intended use are also included to the extent they relate to the period till such assets are ready to be put to use.

The company adopted cost model as its accounting policy, in recognition of the property, Plant and Equipment and recognises the transaction value as the cost.

Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed when incurred.

Capital work in progress includes cost of property, plant, and equipment under installation/under development as at the balance sheet date.

An item of Property, Plant and Equipment is derecognised upon disposal or when no future economic benefits are expected from its use. Any gain or loss arising from derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is recognised in the Statement of Profit and Loss. Property, Plant and Equipment which are found to be not usable or retired from active use or when no further benefits are expected from their use are removed from the books of account and the carrying value if any is charged to Statement of Profit and Loss.

Assets costing five thousand rupees or less are fully depreciated in the year of purchase.

Depreciation on Property, Plant and Equipment is provided based on the useful lives of the assets as estimated by the Management, which are in line with Schedule II to the Companies Act, 2013

Estimated useful life of the assets are as follows:

Type of the Asset	Method of Depreciation	Useful life considered (Years)
Buildings	SLM	3 - 60
Plant and Equipment	SLM	5-15
Furniture and Fittings	SLM	10
Vehicles	SLM	8
Data processing Equipment	SLM	3-6
Office Equipment	SLM	5



d. Intangible Assets:

Intangible assets are carried at cost, net of accumulated amortisation expenses and impairment losses, if any. The cost of an intangible asset comprises of purchase price and attributable expenditure on making the asset ready for its intended use.

Computer software:

Computer software is recognised at cost and is amortised over the useful life as estimated by the Management which is about 3 years for all the intangible computer software assets.

Intangible assets with indefinite useful lives are not amortised, but are tested for impairment annually, either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

An intangible asset is derecognised on disposal or when no future economic benefits are expected from its use. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, and are recognized in the Statement of Profit and Loss.

e) Impairment of non-financial assets:

- i. The carrying amounts of assets are reviewed at each balance sheet date if there is any indication of impairment based on internal/external factors. An impairment loss is recognized wherever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is the greater of the asset's net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value at the weighted average cost of capital. After impairment, depreciation is provided on the revised carrying amount of the asset over its remaining useful life.
- ii. Reversal of impairment losses recognised in prior years is recorded when there is an indication that the impairment losses recognised for the asset no longer exist or have decreased. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years.

f) Leases:

The determination of whether an agreement is (or contains) a lease is based on the substance of the arrangement at the inception of the lease. The arrangement is, or contains, a lease if fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset or assets, even if that right is not explicitly specified in an arrangement.

For arrangements entered into prior to date of transition, the Company has determined whether the arrangement contains lease on the basis of facts and circumstances existing on the date of transition.

Classification on inception of lease:

i. Operating lease:

Leases where the lessor effectively retains substantially all the risks and benefits of ownership of the leased item, are classified as operating leases.

ii. Finance Lease:

A lease is classified as a financial lease where the lessor transfers substantially all the risks and rewards incidental to the ownership of the leased item.

The Company has adopted Ind AS 116-Leases effective 1st April 2019, using the modified retrospective method. The Company has applied the standard to its leases with the cumulative impact recognised in the Reserves on the date of initial application (1st April 2019). Accordingly, previous period information has not been restated and continues to be reported under Ind AS 17 – Leases.



Accounting of Operating leases:

i. Where the Company is the lessee:

At the date of commencement of the lease, the Company recognises a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for short-term and Cancellable leases having a lease term up to 36 months. For remaining leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the period of the lease. In case the escalation in operating lease payments is in line with the expected general inflation rate then the lease payments are charged to statement of profit and loss instead of straight-line method.

The right-of-use assets are initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date. They are subsequently measured at cost, less accumulated depreciation and impairment losses, if any. Right-of-use assets are depreciated from the commencement date on a straight-line basis over the lease period.

The lease liability is initially measured at the present value of the future lease payments. The lease payments are discounted using the borrowing rates. The lease liability is subsequently remeasured by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made.

Lease liability and ROU assets have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

ii. where the Company is the lessor:

Lease income is recognised in the Statement of Profit and Loss on a straight-line basis over the lease term. Initial direct costs such as legal costs, brokerage costs, etc., are added to the carrying amount of the leased assets and recognised as an expense over the lease term.

g) Inventories:

- i. Raw Materials, Stores and Spares and Consumables are stated at lower of Cost and Net realizable value. However, materials and other items held for use in the production of inventories are not written down below cost in which they will be incorporated and expected to be sold at or above cost. Cost is determined on a weighted average basis.
- ii. Work-in-progress and finished goods are stated at the lower of cost and net realizable value.
- iii. Cost includes direct materials, labour and a proportion of manufacturing overheads based on actual production. Cost is determined on a weighted average basis.
- iv. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and estimated costs necessary to make the sale.

h) Revenue recognition:

Revenue from contracts with customers includes Sale of Goods and Services and is recognised when control of goods or services are transferred to the customer at an amount that reflects the consideration entitled in exchange for those goods or services.

Revenue is measured at the fair value of consideration received or receivable and is recognized when the control in all respects over the Goods or Services is transferred to and accepted by the customer and the company has not retained any significant risks of ownership and future obligations with respect to such Goods or Services. Specifically, the following basis is adopted for various sources of income:



The Company does not expect to have any contracts where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. As a consequence, it does not adjust any of the transaction prices for the time value of money.

- i. **Sale of goods:** Revenue is recognised when the significant risks and rewards of ownership of the goods have been passed to the buyer and is disclosed net off discounts, taxes collected and returns.
- ii. **Interest:** Interest Income is recognised on a time proportion basis taking into account the amount outstanding and the rate applicable.
- iii. **Dividend:** Dividend income is recognized when the company's right to receive the payment is established.
- iv. **Export Incentives:** Export benefits in the form of Merchandise Exports from India are recognised as and when the amounts are sanctioned by DGFT.

i) Foreign Currency Transactions:

- i. **Functional and Reporting Currency:** The Company's functional and reporting currency is Indian National Rupee.
- ii. **Initial Recognition:** Foreign currency transactions are recorded in the reporting currency, by applying to the foreign currency the exchange rate between the reporting currency and the foreign currency on the date of the transaction.
- iii. **Conversion on reporting date:** Foreign currency monetary items are reported at the closing rate. Foreign currency non-monetary items are reported at historical cost.
- iv. **Exchange Differences:** Exchange differences arising on the settlement of monetary items or on reporting monetary items of company at rates different from those at which they were initially recorded during the year or reported in previous financial statements are recognised as income or as expenses in the year in which they arise.

j) Borrowing Costs:

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are maximizing as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

k) Retirement and other employee benefits:

- i. Employer's contribution to Provident Fund/Employee State Insurance, which is in the nature of defined contribution scheme is expensed off when the contributions to the respective funds are due. There are no other obligations other than the contribution payable to these funds.
- ii. The company operates a gratuity plan which is in the nature of defined benefit obligation. The company's liability is provided based on independent actuarial valuation on projected unit credit method made at the end of each financial year as per the requirements of Ind AS 19 on "Employee Benefits".
- iii. Gratuity liability is considered as a post-employment benefit expense as per Ind AS -19. Accordingly, Actuarial gain/loss) on re-measurement of present value of defined benefit obligation and actual return on plan assets excluding net interest is recognised under other comprehensive income for the year.
- iv. Accumulated leaves, which are expected to be utilised within the next twelve months, are treated as short-term employee benefits. The Company measures the expected cost of such absences as the additional amount that it expects to pay as a result of the unused entitlement that has accumulated at the reporting date.



- v. The Company treats accumulated leaves expected to be carried forward beyond twelve months, as long-term employee benefit for measurement purposes. Such long-term compensated absences are provided for based on the actuarial valuation using the projected unit credit method at the year-end. Actuarial gains/losses are immediately taken to the statement of profit and loss and are not deferred.

l) Earnings Per Share:

Basic earnings per share are calculated by dividing the profit for the period attributable to equity shareholders by the weighted average number of Equity Shares outstanding during the period.

For the purpose of calculating diluted earnings per share, the profit for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

m) Provisions:

Provisions are recognised when there is a present legal or constructive obligation that can be estimated reliably, as a result of a past event, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are not recognised for future operating losses.

Any reimbursement that the Company can be virtually certain to collect from a third party with respect to the obligation is recognised as a separate asset. However, this asset may not exceed the amount of the related provisions.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provisions will be reversed. Where the effect of the time of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provisions due to the passage of time is recognised as a finance cost.

n) Contingencies:

Where it is not probable that an inflow or an outflow of economic resources will be required, or the amount cannot be estimated reliably, the asset or the obligation is not recognised in the statement of balance sheet and is disclosed as a contingent asset or contingent liability. Possible outcomes on obligations/rights, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent assets or contingent liabilities.

o) Taxes on Income:

Tax expense comprises of current and deferred tax. Current income tax is measured at the amount expected to be paid to the tax authorities in accordance with the Income Tax Act, 1961. Current tax includes taxes to be paid on the profit earned during the year and for the prior periods.

Deferred income taxes are provided based on the balance sheet approach considering the temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax is measured based on the tax rates and the tax laws enacted or substantively enacted at the balance sheet date. Deferred tax assets are recognised only to the extent that there is reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be maximized. In situations where the company has unabsorbed depreciation or carry forward tax losses, all deferred tax assets are recognised only if it is probable that they can be utilised against future taxable profits.

The carrying amount of deferred tax assets are reviewed at each balance sheet date. The company writes off the carrying amount of a deferred tax asset to the extent that it is no longer probable that sufficient future taxable income will be available against which deferred tax asset can be realized. Any such write-off is reversed to the extent that it becomes reasonably certain that sufficient future taxable income will be available.



Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

p) Prior period items:

In case prior period adjustments are material in nature, the company prepares the restated financial statement as required under Ind AS 8 – “Accounting Policies, Changes in Accounting Estimates and Errors”. In case of immaterial items, such adjustments are shown under respective items in the Statement of Profit and Loss.

q) Cash and cash equivalents:

Cash and cash equivalents include cash on hand and at the bank, deposits held at call with banks, other short-term highly liquid investment with original maturities of three months or less that are readily convertible to a known amount of cash which are subject to an insignificant risk of changes in value and are held for meeting short-term cash commitments.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Company's cash management.

r) Segment Reporting:

Operating segments are reported in a manner consistent with the internal reporting provided to the Executive Management/Chief operating decision maker (“CODM”).

s) Financial instruments:

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial Assets:

a. Initial recognition and measurement:

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in the statement of profit or loss. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the marketplace (regular way trades) are recognised on the trade date, i.e., the date that the company commits to purchase or sell the asset.

b. Subsequent measurement:

For the purpose of subsequent measurement, financial assets are classified in to following categories

- a. Debt instruments at amortised cost
- b. Debt Instruments at fair value through profit and loss (FVTPL)
- c. Equity instruments at fair value through profit and loss (FVTPL)

a. Debts Instruments at amortised cost:

A ‘Debt Instrument’ is measured at the amortised cost if both the following conditions are met:

- i. The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- ii. Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.



After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of EIR. EIR amortisation is included in other income in the profit or loss. The losses arising from impairment are recognised in the profit or loss.

b. Debt Instruments at Fair value through profit and loss (FVTPL):

As per the Ind AS 101 and Ind AS 109, the Company is permitted to designate the previously recognised financial asset at initial recognition irrevocably at fair value through profit and loss on the basis of fact and circumstances that exists on the date of transition to Ind AS. Debt instruments included within the FVTPL category are measured at fair value with all changes recognised in the statement of Profit and Loss.

c. Equity instruments at fair value through profit and loss (FVTPL):

Equity instruments in the scope of Ind AS 109 are measured at fair value. The classification is made on initial recognition and is irrevocable. Subsequent changes in the fair values at each reporting date are recognised in the Statement of Profit and Loss.

c. Derecognition:

A financial asset or where applicable, a part of a financial asset is primarily derecognised when:

- a. The rights to receive cash flows from the asset have expired, or
- b. The company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the company has neither transferred nor retained substantially all the risks and rewards of the asset but has transferred control of the asset.

When the company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the company continues to recognise the transferred asset to the extent of the company's continuing involvement. In that case, the company also recognises an associated liability. The transferred assets and the associated liability are measured on a basis that reflects the rights and obligations that the company has retained.

d. Impairment of financial assets:

In accordance with Ind AS 109, the Company applies the expected credit loss (ECL) model for measurement and recognition of impairment loss on financial instruments.

Expected credit loss is the difference between all contractual cash flows that are due to the company in accordance with the contract and all the cash flows that the entity expects to receive.

The management uses a provision matrix to determine the impairment loss on the portfolio of trade and other receivables. The provision matrix is based on its historically observed expected credit loss rates over the expected life of the trade receivables and is adjusted for forward-looking estimates.

The expected credit loss allowance or reversal recognised during the period is recognised as income or expense, as the case may be, in the statement of profit and loss. In the case of balance sheet, it is shown as an adjustment from the specific financial asset.



Financial liabilities:

a. Initial recognition and measurement:

At initial recognition, all financial liabilities are recognised at fair value and in the case of loans, borrowings and payables, net of directly attributable transaction costs.

b. Subsequent measurement:

i. Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Gains or losses on liabilities held for trading are recognised in the profit or loss. The company does not designate any financial liability at fair value through profit or loss.

ii. Financial liabilities at amortised cost:

Amortised cost, in the case of financial liabilities with maturity more than one year, is calculated by discounting the future cash flows with an effective interest rate. Effective interest rate amortisation is included as finance costs in the statement of profit and loss. Financial liability with maturity of less than one year is shown at transaction value.

c. Derecognition:

Financial liability is derecognised when the obligation under the liability is discharged, cancelled, or expires. The difference between the carrying amount of financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss as other income or finance costs.

Reclassification:

The Company determines classification of financial assets and liabilities on initial recognition. After initial recognition, no reclassification is made for financial assets which are equity instruments and financial liabilities. If the Company reclassifies financial assets, it applies the reclassification prospectively from the reclassification date, which is the first day of the immediately next reporting period following the change in business model. The Company does not restate any previously recognised gains, losses (including impairment gains or losses) or interest.

t) Fair Value Measurement:

The Company measures financial instruments at fair value at each balance sheet date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either

- in the principal market for such asset or liability, or
- in the absence of a principal market, in the most advantageous market which is accessible to the company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their best economic interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimising the use of unobservable inputs.



All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- a. Level 1 – Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- b. Level 2 – Valuation techniques for which the lowest level input that is significant to the fair value measurements is directly or indirectly observable.
- c. Level 3 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re assessing the categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

u) **Recent pronouncements:**

Ministry of Corporate Affairs (“MCA”) notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2026, MCA has notified an amendment to Ind AS – I Presentation of Financial statements which is applicable with effect from April 1, 2026. The Company has reviewed the new pronouncement and is of the opinion that the said amendment is not applicable to the Company.



4 PROPERTY, PLANT AND EQUIPMENT

Amount in ₹ lakhs

Sl. No.	PARTICULARS	GROSS BLOCK			DEPRECIATION			NET BLOCK			
		As at 01.04.2025	Additions	Deletions	As at 31.03.2026	Up to 01.04.2025	for the year	on Deletions	Up to 31.03.2026	As at 31.03.2026	As at 31.03.2025
1	Land	20.13	-	-	20.13	-	-	-	-	20.13	20.13
2	Buildings :										
	Factory Buildings	1,058.62	-	-	1,058.62	533.98	24.59	-	558.57	500.05	524.64
	Non Factory Buildings - Non Residential	85.04	-	-	85.04	35.38	1.32	-	36.70	48.34	49.66
	- Residential	107.94	-	-	107.94	38.55	1.67	-	40.22	67.72	69.39
3	Plant and Equipment :										
	Plant & Machinery	4,152.37	20.42	15.09	4,157.70	2,061.51	130.30	12.47	2,179.34	1,978.36	2,090.86
	Generators	5.76	-	-	5.76	2.97	0.57	-	3.54	2.22	2.79
	Testing Equipment	10.81	-	-	10.81	8.70	0.19	-	8.88	1.93	2.11
	Canteen Equipment	1.26	-	-	1.26	1.20	-	-	1.20	0.06	0.06
	Electrical Installations	80.76	-	-	80.76	68.43	5.08	-	73.51	7.25	12.33
	Weighing Machines	6.35	-	-	6.35	5.94	0.09	-	6.03	0.32	0.42
	Water Works	11.49	-	-	11.49	10.91	-	-	10.91	0.57	0.58
	Furniture & Fixtures	13.25	-	-	13.25	11.17	0.21	-	11.39	1.86	2.08
	Office Equipment	10.21	-	-	10.21	9.99	0.03	-	10.03	0.18	0.22
	Air Conditioners	19.54	-	-	19.54	11.17	6.41	-	17.58	1.96	8.36
	Vehicles	39.37	-	-	39.37	37.41	-	-	37.41	1.96	1.96
	Data Processing Equipment	14.80	-	-	14.80	14.31	0.05	-	14.36	0.44	0.49
	Grand Total	5,637.70	20.42	15.09	5,643.03	2,851.62	170.52	12.47	3,009.67	2,633.36	2,786.08
	Previous year	5,675.78	0.18	38.26	5,637.70	2,698.58	167.97	14.93	2,851.62	2,786.08	2,977.20

5 INTANGIBLE ASSETS

Sl. No.	PARTICULARS	GROSS BLOCK			AMORTISATION			NET BLOCK			
		As at 01.04.2025	Additions	Deletions	As at 31.03.2026	Up to 01.04.2025	for the year	on Deletions	Up to 31.03.2026	As at 31.03.2026	As at 31.03.2025
01	Computer software	2.56	-	2.56	-	2.43	-	2.43	-	-	0.13
	Grand Total	2.56	-	2.56	-	2.43	-	2.43	-	-	0.13
	Previous year	2.56	-	-	2.56	2.43	-	-	2.43	0.13	0.13



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026 Amount in ` Lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
6 Other Non Current Financial Assets:		
Security Deposits	4.06	4.06
Total	4.06	4.06
7 Other Non Current Assets:		
Prepaid Expenses	1.38	1.55
Advance for purchase of Capital goods	21.33	21.29
Total	22.71	22.84
8 Inventories:		
Raw Materials at cost	19.86	2.60
Finished Goods at cost	19.52	11.88
Finished Goods at Realisable Value	0.01	3.38
Stores and Spares at cost	9.63	9.92
Stock -in-Process at cost	8.56	14.05
Stock of Scrap at Realisable Value	4.51	0.86
Total	62.09	42.69
9 Trade Receivables:		
Considered Good		
Due from Related Parties	-	-
Due from Others	61.14	34.48
Total	61.14	34.48
Ageing:		
Outstanding for the following periods from due date of Payment		
Undisputed:		
Less than 6 months	61.14	34.48
	61.14	34.48
10 Cash and cash equivalents:		
Cash on hand	-	0.82
Balances with banks in Current Accounts		
Current Accounts	2.10	1.47
Over Draft Account	10.45	3.75
Total	12.54	6.04



Notes forming part of the financial statement as at 31st March, 2026 Amount in ₹ Lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
I 1 Other financial assets - Current:		
Staff Advances	3.71	-
Bank Deposits with more than 12 months remaining maturity		
Margin Money Deposits	3.87	3.54
Interest Receivable	0.31	0.34
Total	7.89	3.88
I 2 Other Current Assets:		
Commission Accrued	48.02	52.50
Advance for Purchases and Expenses to related Parties	-	-
to others	2.38	2.41
Balance with Statutory Authorities	83.00	91.26
Prepaid Expenses	2.65	3.29
Export Licence Receivable	-	214.11
Other receivable	4.11	9.03
Total	140.16	372.60
I 3 Equity Share Capital:		
A. Authorised Share Capital:		
50,00,000 Equity Shares of ₹ 10/- each	500.00	500.00
	500.00	500.00
B. Issued share capital:		
49,59,577 Equity shares of ₹ 10/- each	495.96	495.96
	495.96	495.96
C. Subscribed and Fully Paid up share capital:		
49,59,577 Equity shares of ₹ 10/- each	495.96	495.96
	495.96	495.96
D. Reconciliation of the shares outstanding at the beginning and at the end of year:		
In no. of Shares		
At the beginning and at the end of the Year	4,959,577	4,959,577
	4,959,577	4,959,577
In value of Shares		
At the beginning and at the end of the Year	495.96	495.96
	495.96	495.96

**Notes forming part of the financial statement as at 31st March, 2026** Amount in ₹ Lakhs**E. Rights attached to the Equity Shares:**

The company has only one class of equity shares having a face value of ₹ 10/- per share with one vote per each share. The company declares and pays dividends in Indian rupees. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting.

In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

F. Details of Shareholders holding more than 5% shares in the company: Amount in ₹ Lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Equity Shares:		
Sri Jeetender Kumar Agarwal -in numbers	2,995,162	2,752,143
-in percentage	60.39	55.49
M/s.Westend Developres Limited -in numbers		481,000
-in percentage		9.70

G. Details of Shareholding by the Promoters in the Company:

Name of the Promoter	Number of Equity Shares equity shares	% of Shares total shares	% of Change during the year during the year
As at the end of March 31, 2026			
Sri Jeetender Kumar Agarwal	2,995,162	60.39	4.90
Smt Meenal Agarwal	133,857	2.70	-
Sri Devansh Agarwal	10,000	0.20	-
Sri Rishikesh Agarwal	5,000	0.10	-
Sri Rajender Kumar Agarwal	500	0.00	-
	3,144,519	63.39	
As at the end of March 31, 2025			
Sri Jeetender Kumar Agarwal	2,752,143	55.49	-
Smt Meenal Agarwal	133,857	2.70	-
Sri Devansh Agarwal	10,000	0.20	-
Sri Rishikesh Agarwal	5,000	0.10	-
Sri Rajender Kumar Agarwal	500	0.00	-
	2,901,500	58.49	-



Notes forming part of the financial statement as at 31st March, 2026 Amount in ₹ Lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
I4 Other Equity:		
Securities Premium		
At the beginning and at end of the year	243.99	243.99
Surplus in Statement of Profit and Loss		
At the beginning of the year	(1,925.09)	(2,762.30)
Profit for the year	218.42	837.21
At the end of the year	(1,706.67)	(1,925.09)
Other Comprehensive Income		
On actuarial Gain/(loss) on post employment benefits		
At the beginning of the year	34.48	34.48
Transferred from the statement of Profit and loss	(2.81)	-
At the end of the year	31.67	34.48
Equity portion of interest free unsecure loan from Directors	60.36	60.36
Total	(1,370.64)	(1,586.25)
I5 Borrowings - Non Current:		
Term Loans- Secured		
Kotak Bank Limited	-	6.33
Less: Current maturities	-	6.33
	-	-
Term Loans-unsecured		
Inter Corporate Deposits		
- Related parties	-	512.02
- Other than related parties	297.40	748.56
	297.40	1,260.58
Total	297.40	1,260.58
I6 Other financial liabilities - Non Current:		
Repayable Security Deposits	281.16	254.51
Interest accrued on Inter Corporate Deposits		
- Related parties	-	144.58
- Other than related parties	30.92	111.67
Total	312.08	510.76



Notes forming part of the financial statement as at 31st March, 2026 Amount in ₹ Lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
17 Provisions - Non Current:		
Provision for employee benefits		
Provision for Compensated absences		-
Provision for Gratuity	4.59	0.90
Total	4.59	0.90
18 Other non-current Liabilities		
Deffered Rental Income	24.70	53.80
Total	24.70	53.80
19 Borrowings - Current:		
Current maturities of long term borrowings		
Kotak Bank Limited	-	6.33
Interest free un secured Loan from a Director	760.00	1,000.00
Term Loans-unsecured		
Inter Corporate Deposits		
- Related parties	477.02	-
- Other than related parties	471.16	-
Total	1,708.19	1,006.33

Particulars	As at March 31, 2026	As at March 31, 2025
20 Trade Payables - Current:		
Total outstanding dues of micro enterprises and small enterprises		
Related Parties	-	-
Others	-	1.29
Total outstanding dues of creditors other than micro enterprises and small enterprises		
Related Parties	108.29	132.67
Others	609.90	893.52
	718.19	1,027.48
Ageing:		
Micro and Small Enterprises: un-disputed		
Outstanding for the following periods from due date of payment:		



Notes forming part of the financial statement as at 31st March, 2026 Amount in ₹ Lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Less than 1 year	-	0.09
1-2 years	-	1.20
	-	1.29
Others: un-disputed		
Outstanding for the following periods from due date of payment:		
Less than 1 year	66.83	87.24
1-2 years	1.87	1.39
2-3 years	0.67	1.00
More than 3 years	648.82	936.57
	718.19	1,026.19
	718.19	1,027.48

Disclosure of Trade Payables is based on the information available with the Company regarding the status of the suppliers as defined under the "Micro, Small and Medium Enterprises Development Act, 2006" and relied upon by the Auditors. The details of total outstanding dues to Micro and Small Enterprises as per Micro, Small and Medium Enterprise Development Act, 2006 are as follows:

Particulars	Amount in ₹ Lakhs	
	31.03.2026	31.03.2025
a. The principal amount and the interest due thereon (to be shown separately) remaining unpaid to any supplier as at the end of each accounting year	Nil	1.29
b. The amount of interest paid by the buyer in terms of Section 16, of the Micro, Small and Medium Enterprise Development Act, 2006 along with the amount of the payment made to the supplier beyond the appointed day each accounting year.	Nil	Nil
c. The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under Micro, Small and Medium Enterprise Development Act, 2006.	Nil	Nil
d. The amount of interest accrued and remaining unpaid at the end of each accounting year; and	-	0.38

**Notes forming part of the financial statement as at 31st March, 2026** Amount in ₹ Lakhs

Particulars		As at March 31, 2026	As at March 31, 2025
e.	The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under Section 23 of the Micro, Small and Medium Enterprise Development Act, 2006.	Nil	Nil

Particulars		As at March 31, 2026	As at March 31, 2025
21 Other financial liabilities - Current:			
Salaries and Wages payable		18.21	24.26
Interest accrued		-	0.04
Interest Payable on Tax deducted at Source		-	11.48
Due to Director		12.00	40.63
Interest as per MSMED Act		-	0.38
Interest accrued on Inter Corporate Deposits			
- Related parties		184.86	-
- Other than related parties		128.41	-
Total		343.47	76.79
22 Other current liabilities:			
Advance received against sale of Land			-
Advance received against sale of yarn		248.95	165.09
Deffered Rental Income		29.10	29.10
Statutory Liabilities			
Service Tax Payable		2.52	2.52
GST payable		15.77	15.93
Withholding Taxes Payable		38.90	51.11
Other Statutory Dues		38.99	69.07
Other payables		47.36	115.66
Total		421.58	448.47
23 Provisions - Current:			
Provision for employee benefits			
Provision for Gratuity		6.45	2.31
Total		6.45	2.31



Notes forming part of the financial statement as at 31st March, 2026 Amount in ₹ Lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
24 Commitments and Contingent Liabilities:		
Commitments	NIL	NIL
Contingent Liabilities:	-	-
Claims against the Company not acknowledged as debts	76.65	76.65
Total	76.65	76.65

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
25 Revenue from Operations:		
Sale of Products		
Yarn	2,807.48	2,597.08
Export of Ready made Garments	-	202.64
Other Operating Income		
Sale of Scrap	17.17	20.30
Total	2,824.65	2,820.02
26 Other Income:		
Interest income		
from Bank Deposits	0.09	0.14
on IT Refund	1.34	0.42
from others	0.21	0.19
Other Non-operating Income (Net of Expenses)		
Commission Income	491.59	473.49
Profit on Sale of Plant and Machinery	0.38	-
Rent received	53.12	52.19
Prior Period Income	0.04	0.31
Excess Provisions/Credit balances Written Back	4.90	94.70
Amortization of Deferred Rental Income	29.10	4.40
Total	580.76	625.84

**Notes forming part of the financial statement as at 31st March, 2026** Amount in ₹ Lakhs

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
27 Cost of Material Consumed:		
Inventory at the beginning of the year	2.60	5.76
Add : Purchases	1,838.53	1,699.83
	1,841.13	1,705.60
Less: Inventory at the end of the year	19.86	2.60
Total	1,821.27	1,702.99
28 Changes in inventories of Stock-In-Trade:		
Inventory at the beginning of the year		
Finished Goods - Yarn at cost	11.88	6.65
Finished Goods - Yarn at Net realisable Value	3.38	4.50
Cotton Waste at Net realisable Value	0.86	2.73
Stock -in-Process at cost	14.05	13.86
	30.17	27.74
Inventory at the end of the year		
Finished Goods - Yarn at cost	19.52	11.88
Finished Goods - Yarn at Net realisable Value	0.01	3.38
Cotton Waste at Net realisable Value	4.51	0.86
Stock -in-Process at cost	8.56	14.05
	32.60	30.17
Total	(2.43)	(2.43)
29 Employee Benefits Expense:		
Salaries, Wages and Bonus	201.07	232.82
Contribution to Provident and Other Funds	2.78	2.79
Staff Welfare Expenses	0.14	1.41
Gratuity	5.02	3.21
Total	209.02	240.23



Notes forming part of the financial statement as at 31st March, 2026 Amount in ₹ Lakhs

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
30 Finance Costs		
Interest on borrowings	0.18	3.96
Other borrowing cost	0.89	4.01
Interest on Unsecured Loans	120.05	134.12
Interest as per MSMED Act	0.09	1.71
Fair Value Interest on Security Deposits	26.65	3.80
Total	147.86	147.60
31 Depreciation and amortisation expense:		
Depreciation on Property ,Plant and Equipment	170.52	167.97
Total	170.52	167.97
32 Other expenses:		
Power and Fuel	494.59	498.14
Stores Consumption	70.37	60.47
Repairs and maintenance		
Machinery	2.87	3.20
Buildings	-	0.70
Other Assets	0.32	0.59
Vehicle Maintenance	0.11	1.13
Payments to Auditors		
as auditors	1.20	1.20
for Tax Audit	0.50	0.50
Certification Fees	0.40	0.40
Bad debts / Debit Balances Written off	-	1.01
Rates and Taxes	3.58	7.24
Others		
Loss on Sale of Fixed Assets	-	0.29
Insurance	6.57	7.04
Travelling and Conveyance	3.58	7.58
Legal and professional charges	7.99	7.40
Others	23.65	40.32
Total	615.73	637.20



Notes forming part of the financial statement as at 31st March, 2026 Amount in ₹ Lakhs

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
33 Exceptional items:		
Profit on sale of Fixed Assets	-	479.96
GST Demand	10.90	-
Export Licence Receivable	214.11	-
Total	225.01	479.96
34 Other comprehensive income:		
Actuarial Gain/(Loss) on employee benefit Expense for the Year	(2.81)	-
Total	(2.81)	-
35 Earnings Per Equity Share:		
Profit / (Loss) for the year attributable to equity share holders in ₹	215.61	837.21
Weighted average number of equity shares of ₹ 10/-each	49.60	49.60
Earnings / (Loss) per equity share (Basic and Diluted) = (a/b) in ₹	4.35	16.88

36 Key Ratios:

Particulars	31.03.2026	31.03.2025	Change	Note
Current ratio = (Current assets/Current liabilities)	0.09	0.19	-50.05%	1
Debt equity ratio = (Total Debt/ Shareholder's Equity)	(2.29)	(2.08)	10.28%	2
Debt Service coverage ratio =(Earnings available for debt service)/ (Debt Service)	0.34	0.35	-1.39%	NA
Return on Equity ratio = (Net profits after taxes-Preference Dividend)/ (Average Shareholder's Equity)	(0.22)	(0.55)	-59.42%	NA
Inventory turnover ratio = (Sales)/(Average Inventory)	53.59	62.69	-14.52%	3
Trade receivables turnover ratio= (Net Credit Sales)/ (Average Accounts Receivables)	59.08	60.01	-51.75%	4
Trade payables turnover ratio =(Net Credit Purchases)/ (Average Trade Payables)	2.19	1.42	53.96%	5
Net capital turnover ratio =(Net Sales)/(Working Capital)	(0.97)	(1.35)	-28.07%	4
Net Profit ratio= (Net Profit) / (Net Sales)	0.08	0.30	-73.65%	6
Return on Capital employed= (Earnings before interest and taxes)/ (Capital Employed)	0.30	0.83	-63.86%	6
Return on investment= (Net Profit)/ (Net Worth)	(0.25)	(0.77)	-67.06%	6



Notes forming part of the financial statement as at 31st March, 2026 Amount in ₹ Lakhs

Note:

1. The change is attributable to more current assets in last year
 2. The Change is attributable to repayment of Debts during the year
 3. The change is attributable to increase in Inventory during the year
 4. The change is attributable to increase in Sales during the current year
 5. The Change is attributable to repayment of Trade payables during the year
 6. The change is attributable to decrease in profit during the current year
- 37 The Company has initiated compliance with the provisions of the newly enacted Labour Codes. However, such implementation has been carried out only for the current financial year and has not yet been established as a continuing practice across prior periods.
- Based on the assessment carried out by the management, the impact of the Labour Code on the Company's financial statements is not material. Accordingly, the impact has been considered and recognised as part of employee benefits expense in the financial results for the year ended March 31, 2026.
- 38 As of March 31, 2026, the company had certain long pending Capital Advances aggregating to ` 21.33 lakhs of which the period of limitation already expired as per the Limitation Act, 1963. The Management is of the opinion that these are fully recoverable and accordingly no adjustment has been made to the accompanying financial statements in respect of these advances
- 39 As of March 31, 2026, the company has long pending payables aggregating to ` 648.82 lakhs of which the period of limitation already expired as per the Limitation Act, 1963. The Management is of the opinion that these are fully payable and accordingly no adjustment has been made to the accompanying financial statements in respect of these advances.
- 40 The Company has entered into an agreement for sale to sell its land to an extent of Ac 3-14 gts., on February 15, 2024. As the total sale consideration is received and the position of said land is given to the buyer the transaction is concluded as sale during the year 2024-25, pending transfer of title of property.
- 41 **Movements in Provisions:**

Particulars	For the year ended	For the year ended
	March 31, 2026	March 31, 2025
Gratuity: (Refer Note: 42 also)		
At the beginning of the year	3.21	8.50
Charge for the year	7.84	3.21
Released during the year	--	8.50
At the end of the year	11.05	3.21
Compensated Absences:		
At the beginning of the year	--	0.67
Charge for the year	--	--
Released during the year	--	0.67
At the end of the year	--	--

**Notes forming part of the financial statement as at 31st March, 2026** Amount in ₹ Lakhs**42 Retirement and other Benefit Obligations:**

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Defined Contribution Plan (Expenses)		
Contribution to Provident Fund	2.46	2.49
Contribution to Employee State Insurance	0.32	0.31

Current and Non- Current Liability:

The total of current and non-current liability must be equal with the total of PVO (Present value obligation) at the end of the period. It has been classified in terms of "Schedule III of the Companies Act 2013.

Accordingly, below is the Current and Non-Current classification of Gratuity and Compensated Absences:

Particulars	As at March 31, 2026	As at March 31, 2025
Gratuity: -		
Current Portion	6.46	0.90
Non-current portion	4.59	2.31
Total	11.05	3.21
Compensated Absences: -		
Current Portion	--	--
Non-current portion	--	--
Total	--	--

43 Income tax expense and Deferred Taxes

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Income Tax Expense: -		
A. Current Tax	--	--
B. Deferred Tax (arising on temporary differences)		
Tax expense attributable to the current year	--	--
C. Income Tax relating to earlier years	0.01	(1.88)
Total Tax Expense for the year	0.01	(1.88)



Notes forming part of the financial statement as at 31st March, 2026 Amount in ₹ Lakhs

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Effective Tax Reconciliation: -		
A. Net Profit / (Loss) before taxes	218.43	835.33
B. Less: Brought forward Business Losses	(218.43)	(835.33)
C. Tax rate applicable to the company as per normal provisions	26.00%	26.00 %
D. Tax expense on net profit (D = (A-B) *C)	NIL	NIL
E. Tax as per normal provisions under Income tax (D+ E)	NIL	NIL

NOTE: In terms of Indian Accounting Standard (Ind AS 12) - "Income Taxes" as specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2015, there is a net deferred tax asset as on March 31, 2026. In the absence of virtual certainty supported by convincing evidence regarding the availability of sufficient taxable income in the near future against which the deferred tax asset can be adjusted, the Company has not recognized the deferred tax asset arising due to temporary differences and unused tax losses at present.

44 Fair Value of Financial instruments:

Particulars	As at March 31, 2026	As at March 31, 2025
Financial Assets: -		
At Amortised Cost		
Security Deposits	4.06	4.06
Carrying Value		
Security Deposits	4.06	4.06
Financial Liabilities: -		
At Amortised Cost		
Borrowings	760.00	1,006.33
Inter Corporate Deposits	1,245.58	1,260.58
Security Deposits	281.16	254.51
Carrying Value		
Borrowings	760.00	1,006.33
Inter Corporate Deposits	1,245.58	1,260.58
Security Deposits	338.00	338.00

The management assessed that cash and cash equivalents, trade receivables, trade payables and other current assets/liabilities approximate to their carrying amount largely due to the short-term maturities of these instruments.

The fair value of the financials assets and liabilities is reported at the amount at which the instrument could be exchanged in a current transaction between willing parties other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values:

**Notes forming part of the financial statement as at 31st March, 2026** Amount in ₹ Lakhs**45 Fair Value hierarchy:**

The following table provides the fair value measurement hierarchy of the company's assets and liabilities.

Quantitative disclosures of fair value measurement hierarchy for assets as at March 31, 2026:

Particulars	Total	Fair Value measurement using	
		Quoted prices in active markets	Significant observable inputs
Financial Assets measured at Amortised Cost:			
Security Deposits	4.06	--	4.06
Financial Liabilities measured at Amortised Cost:			
Borrowings	760.00	--	760.00
Inter Corporate Deposits	1,245.58	--	1,245.58
Security Deposits	281.16	--	281.16

Quantitative disclosures fair value measurement hierarchy for assets as at March 31, 2025:

Particulars	Total	Fair Value measurement using	
		Quoted prices in active markets	Significant observable inputs
Financial Assets measured at Amortised Cost:			
Security Deposits	4.06	--	4.06
Financial Liabilities measured at Amortised Cost:			
Borrowings	1,006.33	--	1,006.33
Inter Corporate Deposits	1,260.58	--	1,260.58
Security Deposits	254.51	--	254.51

46 Segment Information:

The Chief Operating Decision Maker reviews business performance at overall Company level as one segment. Therefore, Segment Reporting as per Ind – AS 108 is not applicable to the Company.

47 The details of the transactions with related parties to be disclosed as required by Indian Accounting Standard – 24 are as follows.**a. Names of Related parties and description of relationship:****i. Key Management Personnel:**

- | | | |
|----|-------------------------------|---|
| 1. | Sri Jeetender Kumar Agarwal | Managing Director & Chief Financial Officer |
| 2. | Smt. Sushma Gupta | Director (up to 11.08.2025) |
| 3. | Smt. Pooja Gupta | Director (w.e.f. 11.08.2025) |
| 4. | Sri Uttam Gupta | Director |
| 5. | Sri Adarsh Gupta | Director |
| 6. | Smt. Rozie Shushant Mukherjee | Company Secretary |



Notes forming part of the financial statement as at 31st March, 2026

ii. Close Members of Key Management Personnel:

1. Smt. Narbada Agarwal (Mother of Sri Jeetender Kumar Agarwal)
2. Smt. Meenal Agarwal (Wife of Sri Jeetender Kumar Agarwal)
3. Sri Devansh Agarwal (Son of Sri Jeetender Kumar Agarwal)
4. Sri Rajender Kumar Agarwal (Brother of Sri Jeetender Kumar Agarwal)
5. Sri Devender Kumar Agarwal (Brother of Sri Jeetender Kumar Agarwal)

iii. Other Related Parties:

1. Ananda Lakshmi Spinning Mills Limited
2. Suryavanshi Spinning Mills Limited
3. Suryavanshi Industries Limited
4. Devshree International Private Limited
5. Sheshadri Power and Infrastructure Private Limited
6. Jeetender Kumar Agarwal (HUF)
7. Moonglade Industries Private Limited
8. Ishayu Garments Private Limited ¹
9. Ishayu Garments
10. Ishayu Exports Limited
11. Actitex Global Private Limited

b. Transactions with Related Parties: ²

Amount in ₹ Lakhs

Particulars	31.03.2026	31.03.2025
i. Key Management Personnel:		
Sri Jeetender Kumar Agarwal		
Loan Taken	0.55	125.66
Loan Repaid	280.06	177.59
Remuneration and Perquisites	33.00	24.30
Smt. Rozie Shushant Mukherjee		
Remuneration Paid	5.41	4.40
Reimbursements	0.03	--
ii. Other Related Parties:		
Suryavanshi Spinning Mills Limited		
Purchase of used Machinery	3.50	--
Sale of used Machinery	--	0.50
Advance paid back	--	74.51
Amount paid on their behalf	4.11	0.34

**Notes forming part of the financial statement as at 31st March, 2026** Amount in ₹ Lakhs

Particulars	31.03.2026	31.03.2025
Suryavanshi Industries Limited		
Loan amount returned	--	0.45
Sheshadri Power and Infrastructure Private Limited		
Advance paid back	1.05	--
Devshree International Private Limited		
Electricity Charges Paid on our behalf	493.02	496.18
Rent received	14.30	13.68
Interest on unsecured loan	40.28	41.47
Sale of Yarn	1.42	2.66
Contract Labour Charges	28.30	12.73
Sale of Land	--	502.5
Ishayu Garments		
Sale of Readymade Garments	--	202.64
Rent received	--	7.40
Ishayu Exports Limited		
Rent received	8.40	1.00
Ishayu Garments Private Limited		
Rent received	30.00	30.00
Sale of old Machinery	3.00	--
Paid on our Behalf	--	0.073
Purchase of Readymade Garments	--	196.92
Repayable Security Deposit	--	63.00
Actitex Global Private Limited		
Rent received	0.30	0.11

c. Year end Balances {due from/ (due to)}

Particulars	31.03.2026	31.03.2025
1. Sri Jeetender Kumar Agarwal	(760)	(1040.625)
2. Ananda Lakshmi Spinning Mills Limited	--	(22.67)
3. Suryavanshi Spinning Mills Limited	0.02	--
4. Devshree International Private Limited	(16.12)	(866.64)
5. Sheshadri Power and Infrastructure Private Limited	(23.71)	(24.76)
6. Ishayu Exports Limited	0.76	(128)
7. Ishayu Garments Private Limited	2.70	(63)
8. Actitex Global Private Limited	0.52	0.13



Notes forming part of the financial statement as at 31st March, 2026

48 Financial Risk Management objectives and policies:

The company is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include market risk, credit risk and liquidity risk. The company's risk management policies focus on the unpredictability of financial risks and seek guidelines, where appropriate, to minimize the potential adverse impact of such risks. There has been no change in the company's exposure to these financial risks or the manner in which it manages and measures the risks.

The following sections provide details regarding the Company's exposure to the financial risks associated with financial instruments held in the ordinary course of business and the objectives, policies and processes for the management of these risks.

The Company's principal financial liabilities comprise loans and borrowings, trade, and other payables. The main purpose of these financial liabilities is to finance and support the Company's operations. The Company's principal financial assets include loans, trade and other receivables and cash and cash equivalents which are derived from its operations.

The company is exposed to market risk, credit risk and liquidity risk. The Company's management oversees the mitigation of the risks. The Company's financial risk activities are governed by appropriate policies and procedures and those financial risks are identified, measured, and managed in accordance with the Company's policies and risk objectives. The management / board reviews and agrees policies for managing each of these risks, which are summarised below.

A. Market Risk:

The market risk is the risk that the fair value or future cash flow of a financial instrument will fluctuate because of changes in market prices. Market prices comprise three types of risk: currency rate risk, interest rate risk and other price risks such as equity risk. Financial instruments affected by market risk include loans and advances, deposits, investments in debt securities, mutual funds, and other equity funds.

a. Interest rate risk:

The interest rate risk is the risk that the fair value or future cash flow of the Company and the Company's financial instruments will fluctuate because of changes in market interest rates. The Company's exposure to interest rate risk arises primarily from the loans and advances given by the company, investment in debt securities, investment in debt mutual funds and cash and cash equivalents.

The company's policy is to manage its interest rate risk by investing in fixed deposits, debt securities and debt mutual funds. Further, as there are no borrowings the company's policy to manage its interest cost does not arise.

The company is not exposed to significant interest risk as at the respective reporting dates.

b. Other price risk:

Other price risk is the risk that the fair value or future cash flows of the Company's financial instruments will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk) whether those changes are caused by factors specific to the individual financial instrument or its issuer or by factors affecting all similar financial instruments traded in the market.

The company invests surplus cash funds in Liquid, Debt, Equity and Balanced mutual funds. Mutual fund investments are susceptible to market price risk mainly arising from changes in the interest rates or market yields which may impact on the return and value of such investments. However, due to the very short tenor of the underlying portfolio in the liquid schemes they do not pose any significant price risk.



Notes forming part of the financial statement as at 31st March, 2026

B. Credit risk:

Credit risk is the risk of loss that may arise on outstanding financial instruments when a counterparty defaults on its obligations. The Company's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including investment securities cash and short-term deposit) the Company minimise credit risk by dealing exclusively with high credit rating counterparties. The Company's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Company trades only with recognised and creditworthy third parties. It is the Company's policy that all customers who wish to trade on credit terms are subject to credit verification procedures.

In addition, receivable balances are monitored on an ongoing basis with the result that the Company's exposure to bad debts is not significant.

a. Exposure to credit risk:

At the end of the reporting period the Company's maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statement of financial position. No other financial assets carry a significant exposure to credit risk.

b. Credit risk concentration profile:

At the end of the reporting period there were no significant concentrations of credit risk. The maximum exposure to credit risk in relation to each class of recognised financial assets is represented by the carrying amount of each financial asset as indicated in the balance sheet.

c. Financial assets that are neither past due nor impaired:

Trade and other receivables that are neither past due nor impaired are creditworthy debtors with a good payment record with the Company. Cash and short-term deposits investment securities that are neither past due nor impaired are placed with or entered with reputable banks financial institutions or companies with high credit ratings and no history of default.

d. Financial assets that are either past due or impaired:

Trade receivables that are past due or impaired at the end of the reporting period for which lifetime expected credit loss has been provided by the company according to its policy. These are shown in the balance sheet at carrying value.

C. Liquidity risk:

The risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

The company ensures that it has sufficient cash on demand to meet expected operational demands, including the servicing of financial obligations; this excludes the potential impact of extreme circumstances that cannot reasonably be predicted.

The table below summarises the maturity profile of the Company's financial liabilities based on contractual undiscounted payments:

Amount in ₹ Lakhs

Particulars	On demand	< 12 months	1 to 5 years	> 5 years	Total
Year ended March 31, 2026					
Trade and Other payables	--	66.83	651.36	--	718.19
Borrowings	--	1,708.19	297.40	--	2,005.59
Other financial liabilities	--	343.47	312.08	--	655.55
Total	--	2,118.49	1,260.84	--	3,379.33

**Notes forming part of the financial statement as at 31st March, 2026** Amount in ₹ Lakhs

Particulars	On demand	< 12 months	1 to 5 years	> 5 years	Total
Year ended March 31, 2025					
Trade and Other payables	--	1,027.47	--	--	1,027.47
Borrowings	--	1,006.34	1,260.58	--	2,266.92
Other financial liabilities	--	76.79	510.76	--	587.55
Total	--	2,110.60	1,771.34	--	3,881.94

49 Capital Management:

Capital includes equity attributable to the equity Shareholders of the Company. The primary objective of capital management is to ensure that it maintains an efficient capital structure and healthy capital ratios in order to support its business and maximize shareholder's value.

The company manages its capital structure and makes adjustments to it in light of changes in economic conditions and the requirements of the financial covenants. The Company monitors capital using a gearing ratio. The Company's policy is to keep the gearing ratio at an optimal level to ensure that the debt-related covenants are complied with.

Amount in ₹ Lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Total Borrowings#	2,005.58	2,266.92
Net Debt	2,005.58	2,266.92
Equity	495.96	495.96
Other Equity	(1,370.65)	(1,586.25)
Total Equity	(874.69)	(1,090.30)
Gearing ratio	(2.29)	(2.08)

Total Borrowings include Long Term borrowings, short term maturities of long-term borrowings.

No changes were made in the objectives, policies, or processes for managing capital during the years ended March 31, 2026, and March 31, 2025.

per our report of even date

for and on behalf of Board of Directors

for K.S. RAO & CO.,

Chartered Accountants

Firms' Registration Number:
003109S**Jeetender Kumar Agarwal**

Managing Director & CFO

V VENKATESWARA RAO

Partner

Membership Number: 219209

Uttam Gupta

Director

Place: Hyderabad

Rozie Sushant Mukharjee

Date : May 28 , 2026

Company Secretary





SHESHADRI INDUSTRIES LTD.

17TH ANNUAL GENERAL MEETING

SHESHADRI INDUSTRIES LIMITED

CIN: L17291TG2009PLC064849

Registered Office: 6th Floor, Surya Towers, 105, S.P.Road, Secunderabad – 500003

Phone: 91-40-27815135

Website: www.sheshadri.in, Email: info@sheshadri.in

FORM No. MGT-12: POLLING PAPER

(Pursuant to Section 109(5) of the Companies Act, 2013 and Rule 21(1)(c) of the Companies (Management and Administration) Rules, 2014)

BALLOT PAPER

Name of the first named shareholder (in Block letters)	
Postal Address	
Registered Folio No. / *Client ID No. (*Applicable to investors holding shares in dematerialized form)	
Class of shares	Equity

I hereby exercise my vote in respect of the ordinary / special resolutions for the business enumerated below and as stated in the Notice of 17th Annual General Meeting of the Company to be held on Wednesday, 30th day of September, 2026 at 10.00 AM by recording my/ assent or dissent to the said resolution by placing tick (✓) at the appropriate box below:

Sl. No.	Particulars	No. of shares held by me	I/we assent to the resolution (FOR)	I/we dissent to the resolution (AGAINST)
	Ordinary Business			
1	To receive, consider and adopt the Audited Financial Statements for the financial year ended 31 st March, 2026 and the Reports of the Directors and Auditors thereon.			
2	To appoint a director in place of Sri Jeetender Kumar Agarwal, who retires by rotation and, being eligible, offers himself for reappointment			



Sl. No.	Particulars	No. of shares held by me	I/we assent to the resolution (FOR)	I/we dissent to the resolution (AGAINST)
	Special Business			
3	To Approve the Re-Appointment of Mr. Jeetender Kumar Agarwal (Din-00041946) as the Managing Director of the Company			
4	To Approve the Remuneration of Mr. Jeetender Kumar Agarwal, as Managing Director of the Company			
5	Approval of Related Party Transactions			

Place: Secunderabad

Date:

Signature of the member



SHESHADRI INDUSTRIES LTD.

17TH ANNUAL GENERAL MEETING

SHESHADRI INDUSTRIES LIMITED

CIN: L17291TG2009PLC064849

Registered Office: 6th Floor, Surya Towers, 105, S.P.Road, Secunderabad – 500003

Phone: 91-40-27815135

Website: www.sheshadri.in, Email: info@sheshadri.in

CIN: L17291TG2009PLC064849

PLEASE COMPLETE THE ATTENDANCE SLIP AND HAND OVER AT THE ENTRANCE OF THE MEETING HALL.

ATTENDANCE SLIP

I / We hereby record my / our presence at the 17th Annual General Meeting of the Sheshadri Industries Limited held on **Wednesday, 30th day of September, 2026 at 10.00 AM at Incredible One Hotel, 1-2-40, 41 & 43, Park Lane, Sandhu Apartment, Kalasiguda, Secunderabad, Telangana 500003**

For Physical Holding	For Electronic Form (Demat) NSDL / CDSL		No. of shares
Folio No.	DP ID	CLIENT ID	
NAME OF THE MEMBER / JOINT MEMBER(S) (IN BLOCK CAPITALS):			

Signature of the member/ Joint member(s) / proxy



SHESHADRI INDUSTRIES LTD.

17TH ANNUAL GENERAL MEETING

SHESHADRI INDUSTRIES LIMITED

CIN: L17291TG2009PLC064849

Registered Office: 6th Floor, Surya Towers, 105, S.P.Road, Secunderabad – 500003

Phone: 91-40-27815135

Website: www.sheshadri.in, Email: info@sheshadri.in

CIN: L17291TG2009PLC064849

PROXY FORM

Pursuant to section 105(6) of the Companies Act, 2013 and rule 19(3) of the Companies (Management and Administration) Rules, 2014]

Name of the member(s)	
Registered Address	
Email ID	
Folio No./ Client ID	
DP ID	

I/We, being the member(s) of shares of the above named company, hereby appoint

1. Name :
Address :
Email ID :
Signature : or failing him

2. Name :
Address :
Email ID :
Signature : or failing him

3. Name :
Address :
Email ID :
Signature or failing him:



SHESHADRI INDUSTRIES LTD.

as my/ our proxy to attend and vote (on a poll) for me/ us and on my/ our behalf at the 17th Annual General Meeting of the company, to be held on **Wednesday, 30th day of September, 2026 at 10.00 AM at Incredible One Hotel, 1-2-40, 41 & 43, Park Lane, Sandhu Apartment, Kalasiguda, Secunderabad, Telangana 500003** or at any adjournment thereof in respect of such resolutions as are indicated below:

S I . No.	Particulars	FOR	AGAINST
	Ordinary Business		
1	To receive, consider and adopt the Audited Financial Statements for the financial year ended 31 st March, 2026 and the Reports of the Directors and Auditors thereon.		
2	To appoint a director in place of Sri Jeetender Kumar Agarwal, who retires by rotation and, being eligible, offers himself for reappointment		
	Special Business		
3	To Approve the Re-Appointment of Mr. Jeetender Kumar Agarwal (Din-00041946) as the Managing Director of the Company		
4	To Approve the Remuneration of Mr. Jeetender Kumar Agarwal, as Managing Director of the Company		
5	Approval of Related Party Transactions		

Affix Revenue stamp

Signed this _____ day of _____ 2026

Signature of Shareholder

Signature of Proxyholder(s)

Note: This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.



SHESHADRI INDUSTRIES LTD.

Registered Office 6th Floor, Surya Towers, 105 S.P.Road, Secunderabad-500003,Telangana

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